



**Oide**

Tacú leis an bhFoghlaim  
Ghairmiúil i measc Ceannairí  
Scoile agus Múinteoirí

Supporting the Professional  
Learning of School Leaders  
and Teachers

# Pathways: Supporting Guidance Counsellors for Inclusive 21st Century Student Progression

*Full Day Face-to-Face (subsequently online) Professional Learning Day for Guidance Counsellors  
2025/26 School Closure (Cluster) Days*

Joanne Parry, Sinéad Duffy and Niamh Uí Thuama  
Professional Learning Leaders in Guidance



# Structure of our Day



11:00 – 11:20



13:00 – 14:00

**09:30 – 11:00**

Supporting Students' Pathway Choices by Developing Key Competencies.

**11:20 – 1pm**

Understanding the Future of Work and Education – Policy, Labour Market and Industry Perspectives

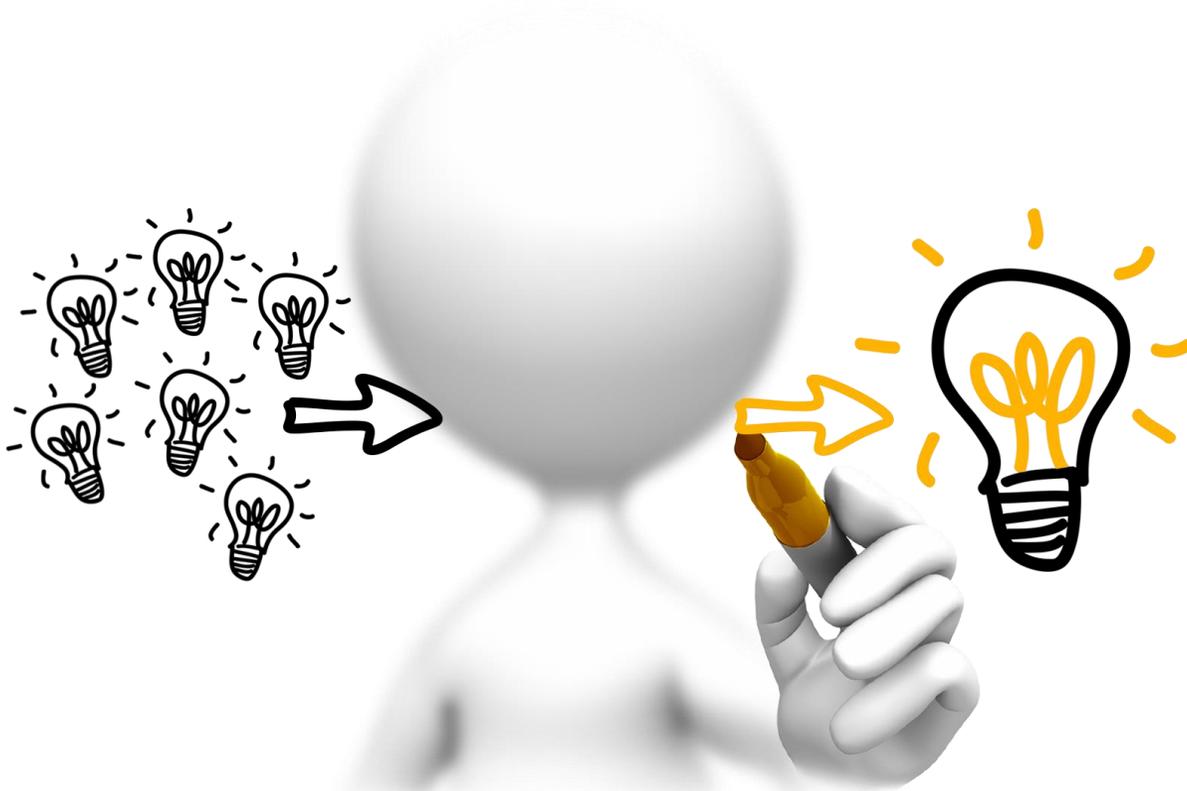
**14:00 – 15:45**

Building Inclusive Pathways  
From Audit to Action in Whole-School Guidance



<https://tinyurl.com/kvu45hp2>

# Reflection



What key ideas are your take aways to bring to your WSG Team and Guidance Department?



<https://tinyurl.com/kvu45hp2>

# Icebreaker Activity



*If you had to invent a brand-new job for the future (something that doesn't quite exist yet but might soon), what would it be?*



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## Session One

Supporting Students'  
Pathway Choices by  
Developing Key  
Competencies





# By the end of session one, you will have...

- explored Senior Cycle key competencies and their role in career readiness and progression
- Considered employer expectations and future workforce demands
- examined the benefits and challenges of various post-school pathways and how to best support informed choices.





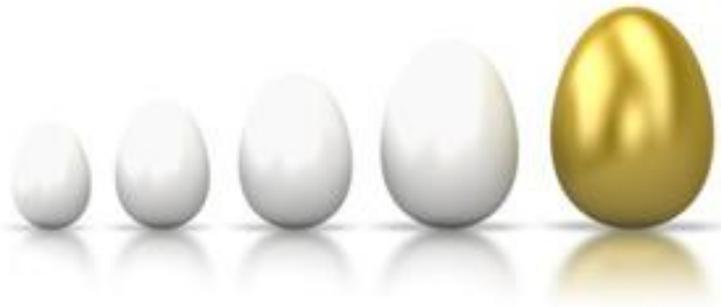
# Connecting the Learning Journey



Messages we hear from students about readiness for pathways beyond school



# Whole-school Guidance and Preparing Students for their Future



*‘Guidance is, by definition, person-centred and **holistic**... Guidance **facilitates** and **empowers** individuals to make informed decisions and life choices.’*

DE Circular 01/2025, P1

*‘WSG means that **all school personnel** ...have an important **role and responsibility to support students** with their personal, social, educational and career choices. WSG supports the implementation of a large and **varied range of activities and learning experiences** provided to students in a progressive, developmental sequence.’*

DE Circular 01/2025, p1-2



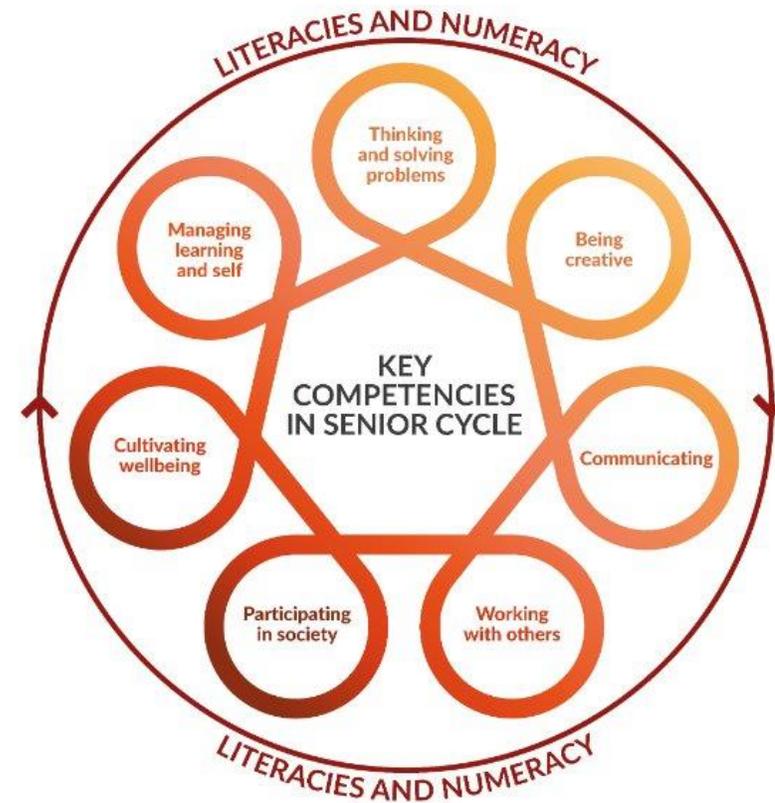
# Career Readiness

*‘Through career education and guidance, young people are helped to **explore** and confirm their career ambitions, to develop the **skills** required to begin managing their career journeys and to gain first-hand **experience** of the world of work.’*

OECD, Indicators of Teenage Career Readiness, 2021, p.8.

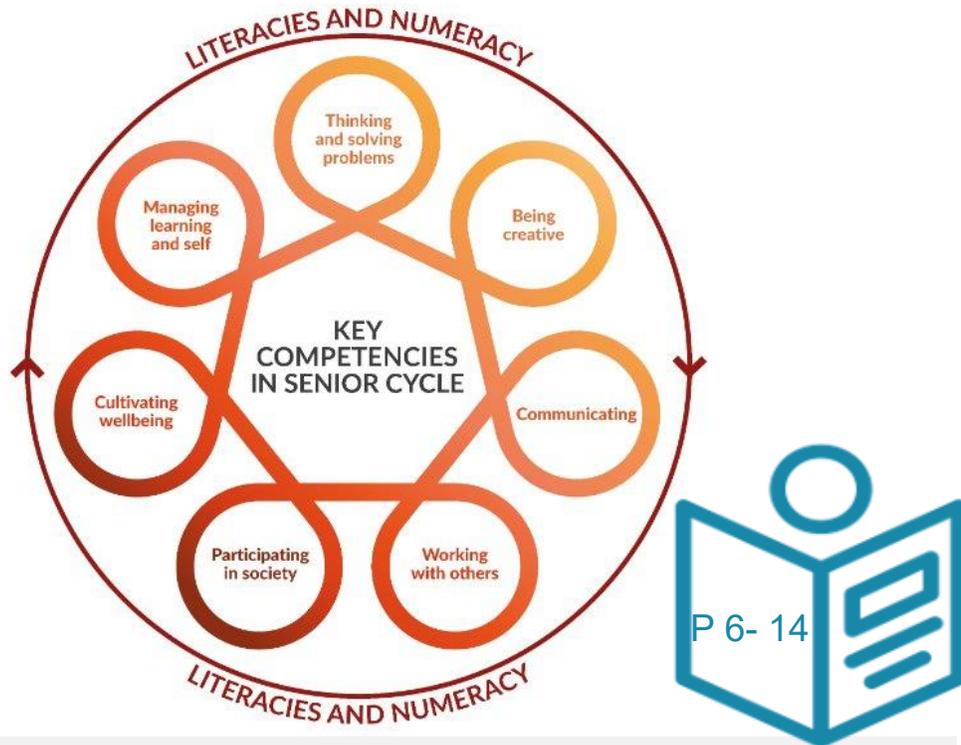


# Key Skills, and Key Competencies across the Continuum of Learning





# Key Competencies Relevant to Guidance

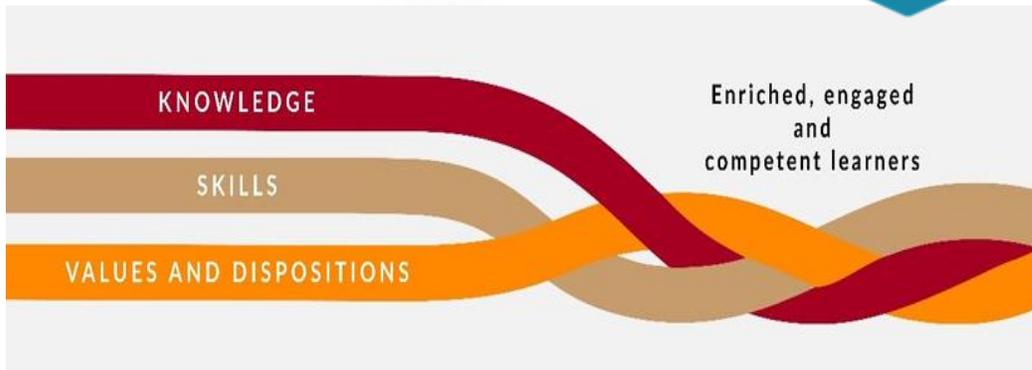


*‘Key competencies are an umbrella term which refers to the **knowledge, skills, values and dispositions** students develop during senior cycle.’*

NCCA, 2024 p.1

*‘They come to life through the **learning experiences and pedagogies** teachers choose and through **students’ responses** to them.’*

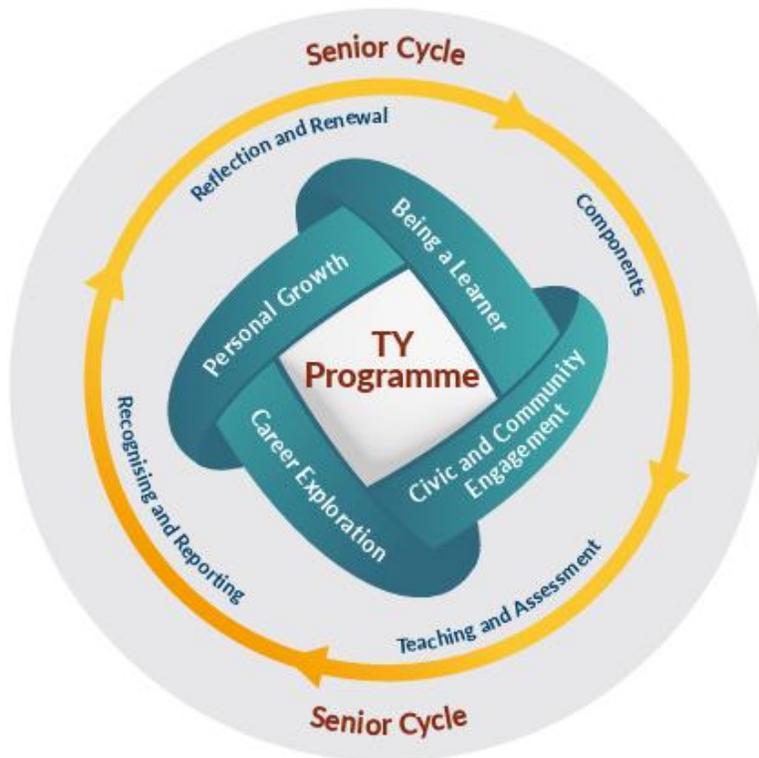
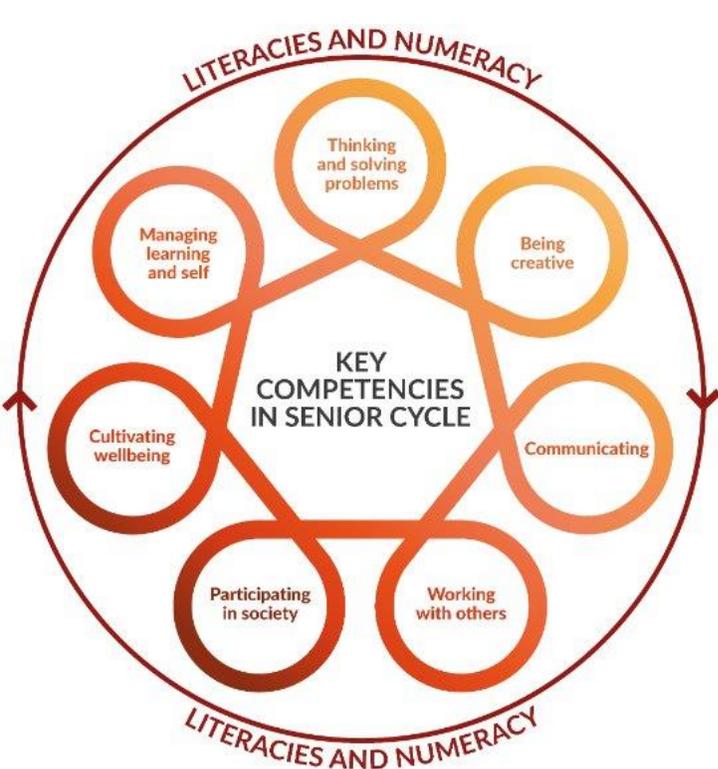
NCCA,, 2024, p.3.



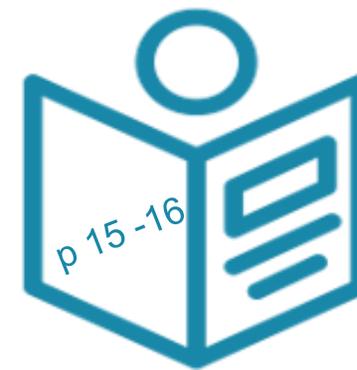
Are these relevant to the WSG programme?



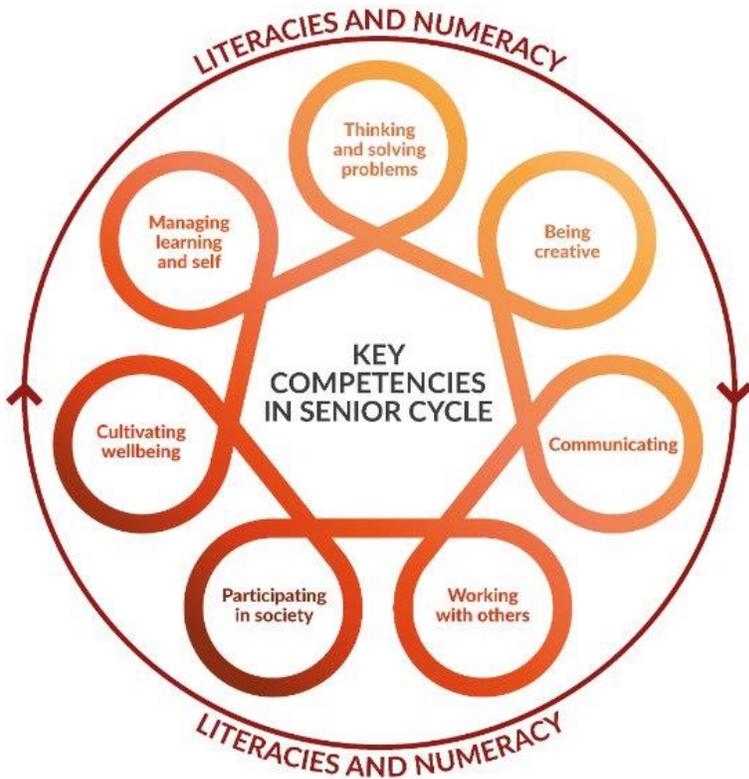
# Key Competencies Relevant to Guidance



Student Dimension	Components	Guidance for accommodation of components
Career Exploration	Work Placement Community Placement	An appropriate and feasible balance of work-based and community-based placements.  A time allocation amounting to the equivalent of two to four weeks of the programme is suggested.
	Career guidance	One class per week or classes timed to target key career-related learning or events during the year.
	Additional career-related experiences For example: guest speakers, tasters in apprenticeships/traineeships/further education/higher education, information days, government supported developmental awards, certified short courses.	Some additional career-related experiences provided by the school may only arise during the year and would need to be notified to students, teachers and parents as soon as is practical.



# Examining Key Competencies for Career Readiness in TY:



## Question 1:

How is developing this competency **helpful** in building students' **career readiness**?

## Question 2:

In what ways can this competency be **integrated** into TY WSG **planning or practice**?

## Question 3:

What TY WSG **experiences** will allow students to actively **develop and demonstrate** this competency?

# Examining Key Competencies for Career Readiness in TY:



Oide



## Thinking and solving problems

1. Develop and use a range of **thinking strategies, values and dispositions** to develop and **respond critically** to questions and tasks and to **solve problems**.
2. **Identify** problems, come up with potential **solutions** and make **informed** decisions.
3. Apply **critical thinking** in both familiar and new situations.

NCCA 2024



<https://tinyurl.com/kvu45hp2>



# Modelling the Activity



## Question 1:

How is developing this competency **helpful** in building students' **career readiness**?



## Question 2:

In what ways can this competency be **integrated** into TY WSG **planning** or **practice**?



## Question 3:

What TY WSG **experiences** will allow students to actively **develop** and **demonstrate** this competency?



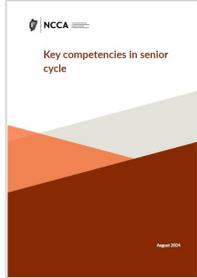
# Activity 1: Examining Key Competencies for Career Readiness



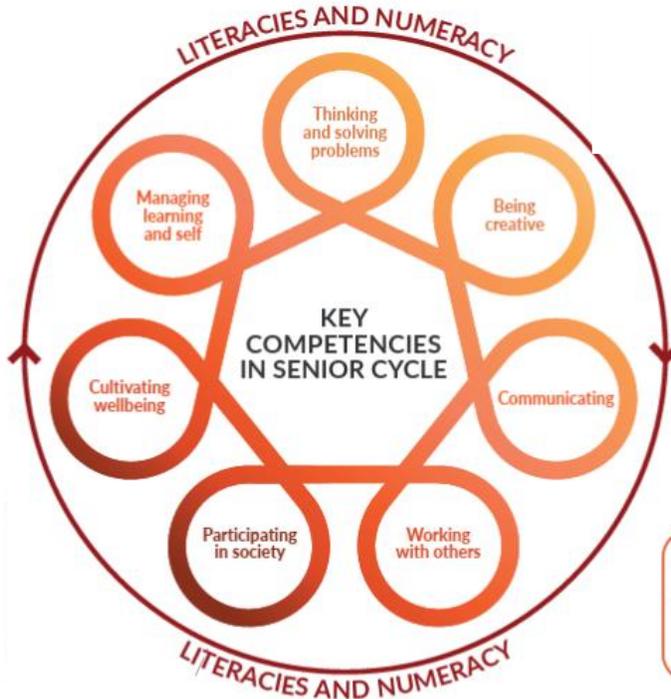
Oide

- 1. Read
- 2. Reflect
- 3. Collaborate

- develop and use a range of thinking strategies, values and dispositions to develop and respond critically to questions and tasks and to solve problems.
- identify problems, come up with potential solutions and make informed decisions.
- apply critical thinking in both familiar and new situations.



<https://tinyurl.com/kvu45hp2>



NCCA 2024

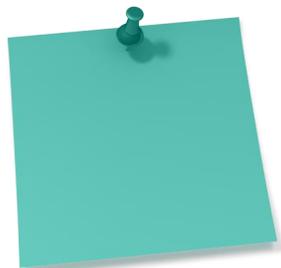
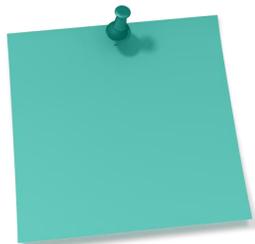




# Guiding Question for Activity 1

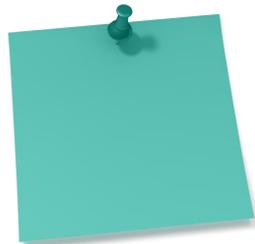
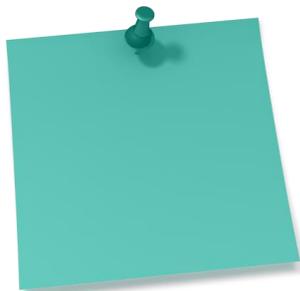
## Question 1:

How is developing this competency **helpful** in building students' **career readiness**?



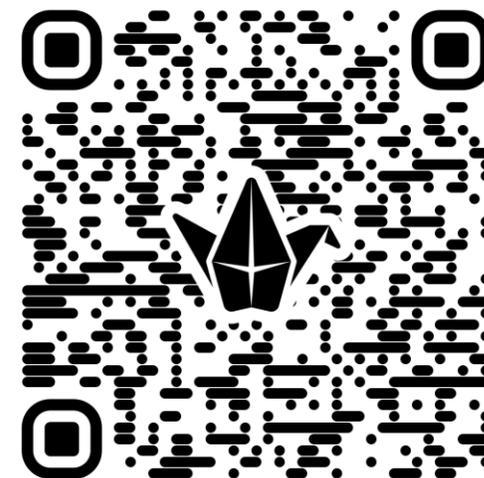
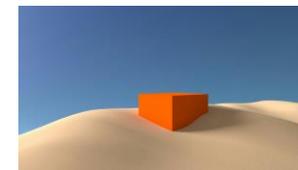
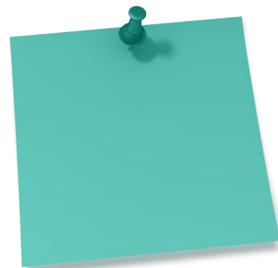
## Question 2:

In what ways can this competency be **integrated** into TY WSG **planning or practice**?



## Question 3:

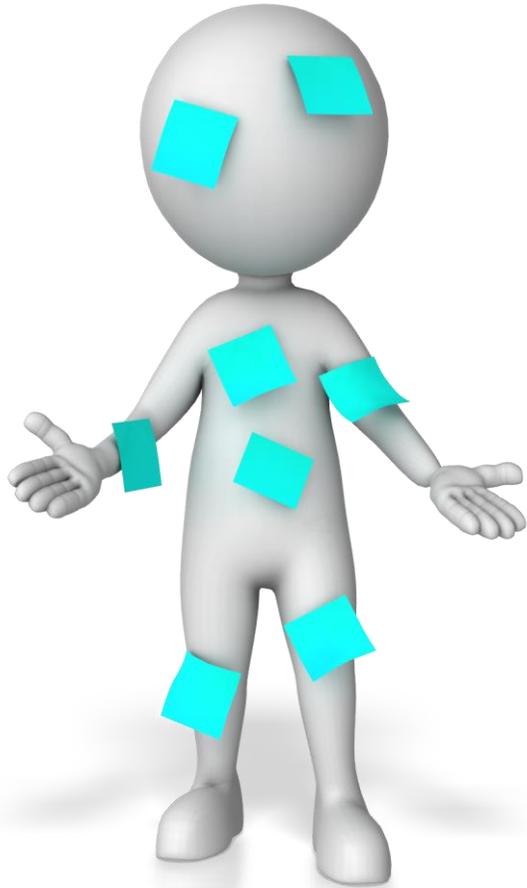
What TY WSG **experiences** will allow students to actively **develop and demonstrate** this competency?



# Reflection: Activity 1



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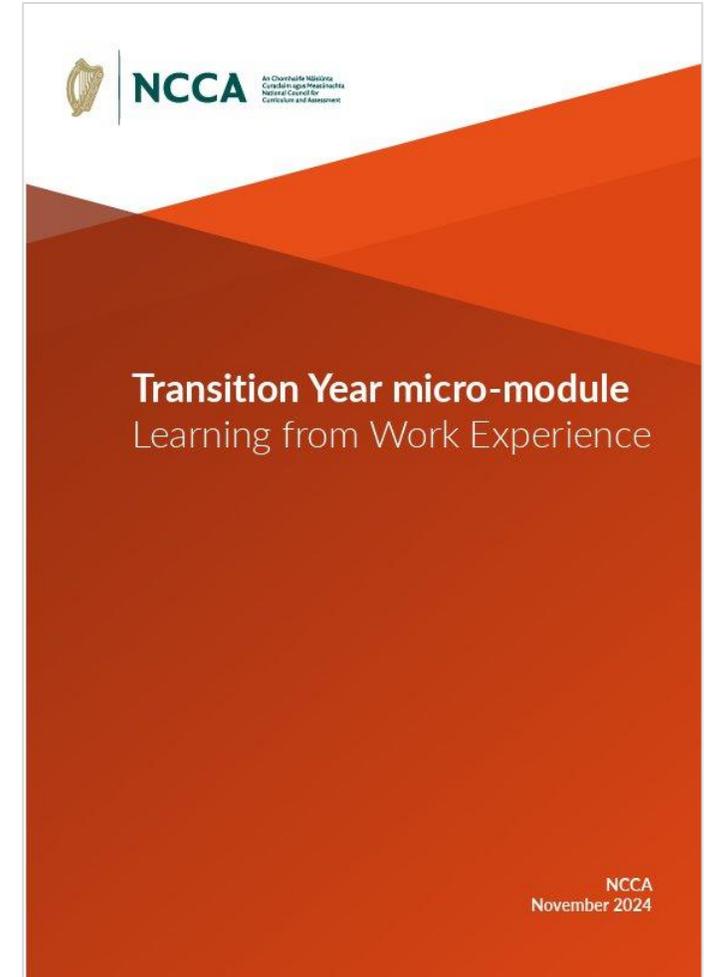
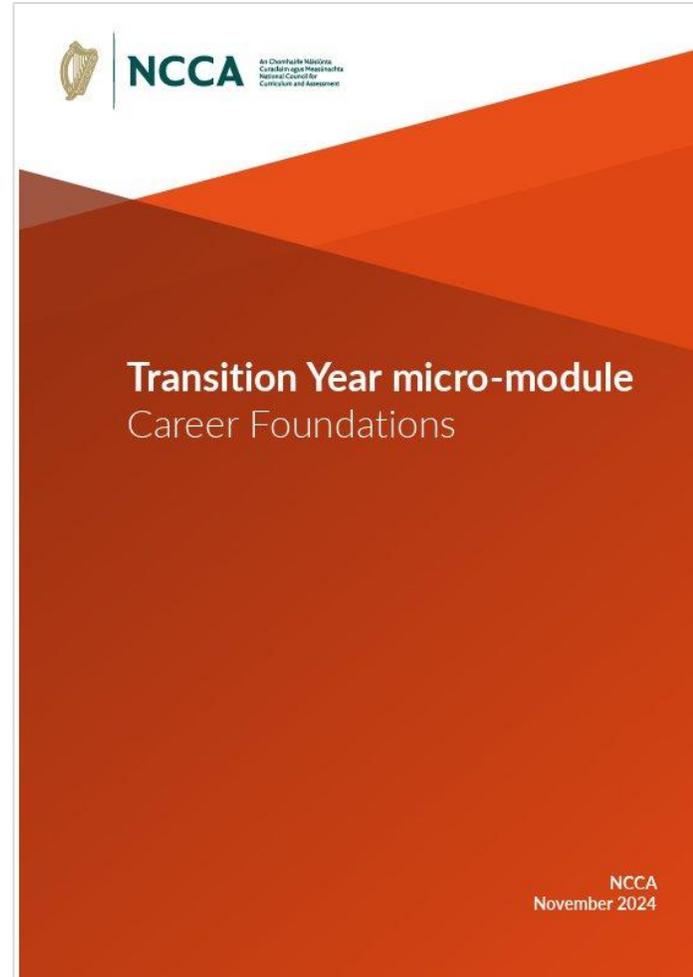
# Supporting Thinking and Solving Problem Skills in Guidance



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<https://tinyurl.com/kvu45hp2>



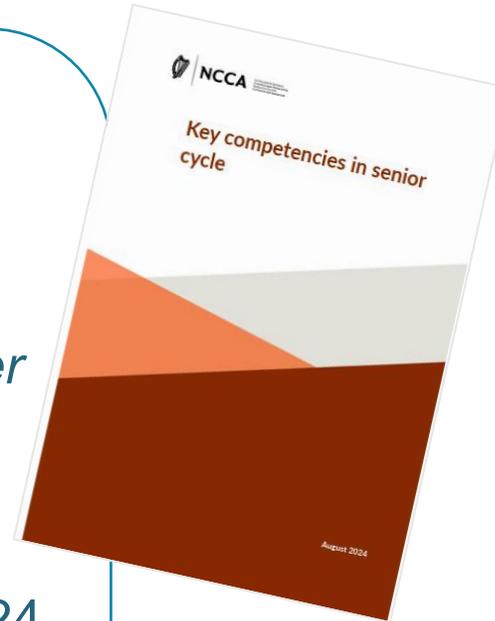
# Guidance: Helping Student Flourish now and into the future



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*Students whose key competencies are well-developed are better able to **understand and learn**; to **deal with and respond** to social opportunities and problems; to **make the transition** from school to further, adult and higher education, apprenticeships, traineeships and/or the world of work; and to **embrace** adult life.*

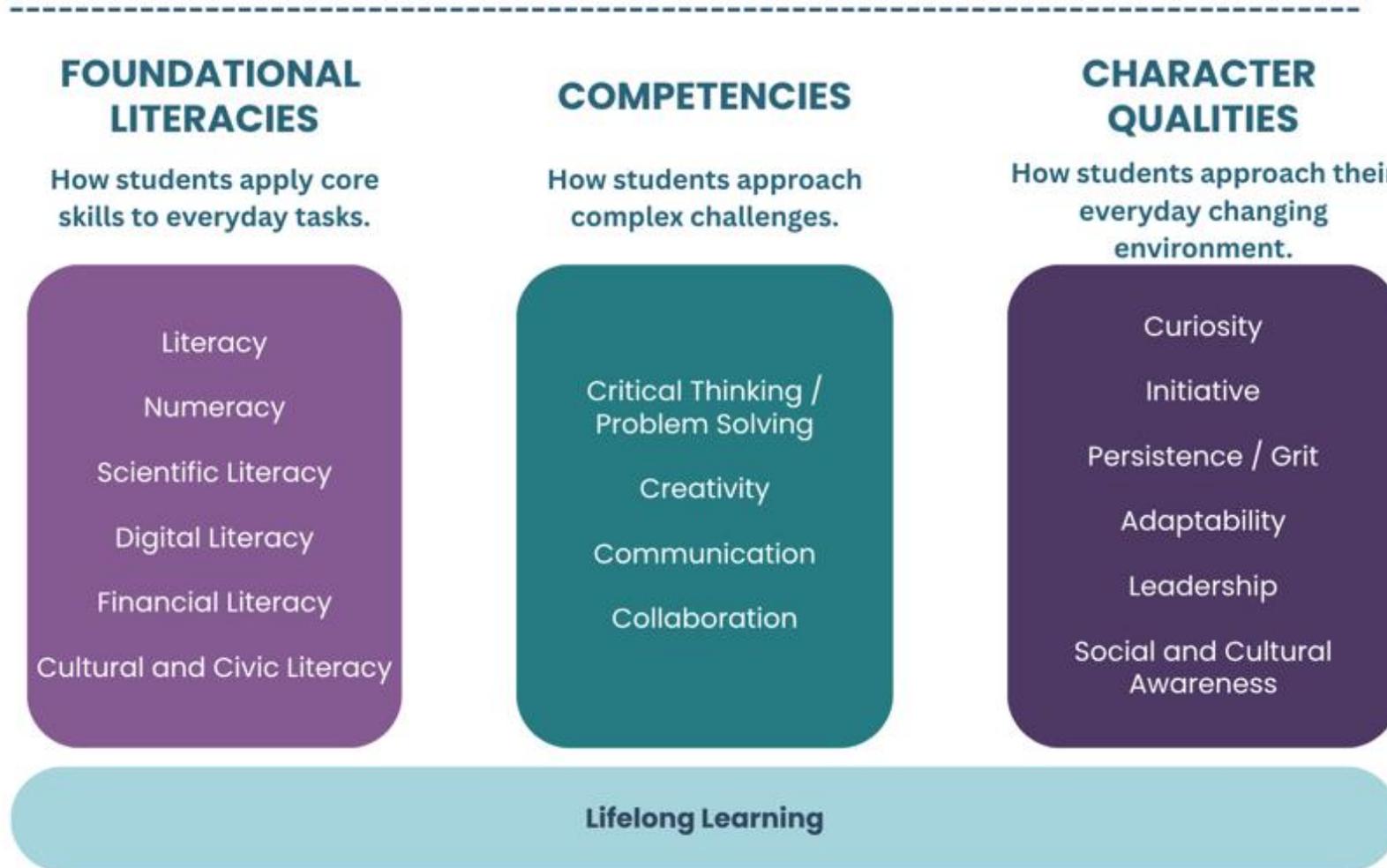
NCCA, Key Competencies in Senior Cycle, 2024,  
p.2.





# Skills for Success in 21<sup>st</sup> Century Pathways

## 21ST CENTURY SKILLS





# Skills for Success in 21<sup>st</sup> Century Pathways

*‘21st Century learning environments are necessary in order to provide students with the appropriate **knowledge**, but also to **prepare them with the skills to apply that knowledge** in real-life situations and to be **equipped** for full participation in society.’*

TCD, Why 21<sup>st</sup> Century Skills 2015, updated May 2022





# Skills Valued by Employers



*Employers in the Talent shortage survey 2024 reported difficulties in finding employees with these transferable skills:*

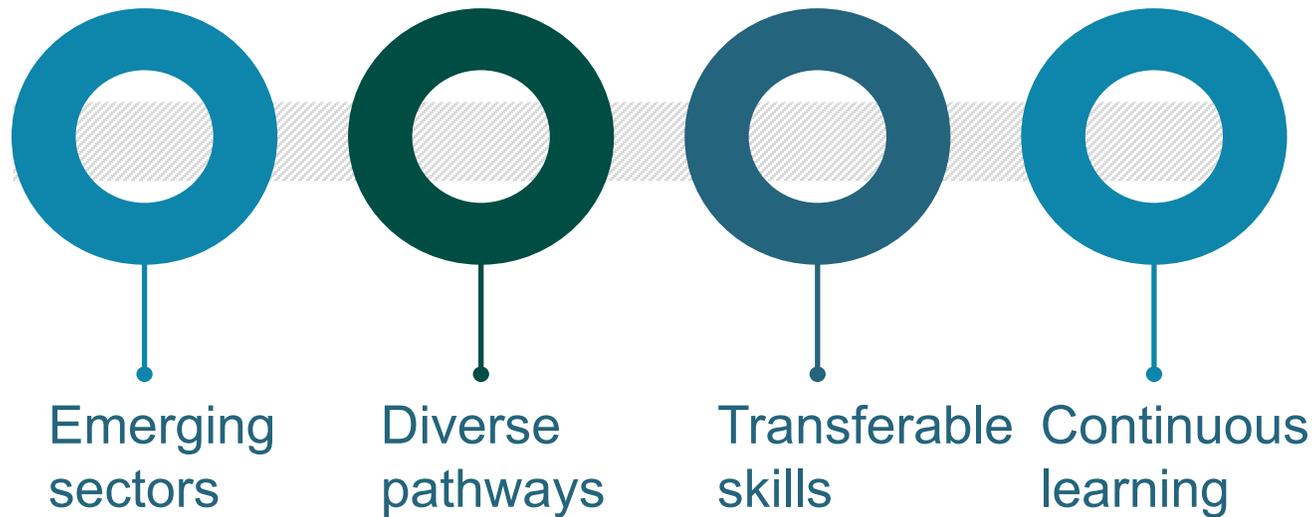
- reliability and self-discipline*
- creativity and originality*
- critical thinking and analysis*
- reasoning and problem solving*
- resilience and adaptability.*



# Technology and Future Pathways

*'Technological advancements are impacting everything from employment, skills and wealth distribution to healthcare, education and public services. Among the most urgent of these impacts is the need to **reskill** and **upskill** people to meet the demands of the economy of tomorrow.'*

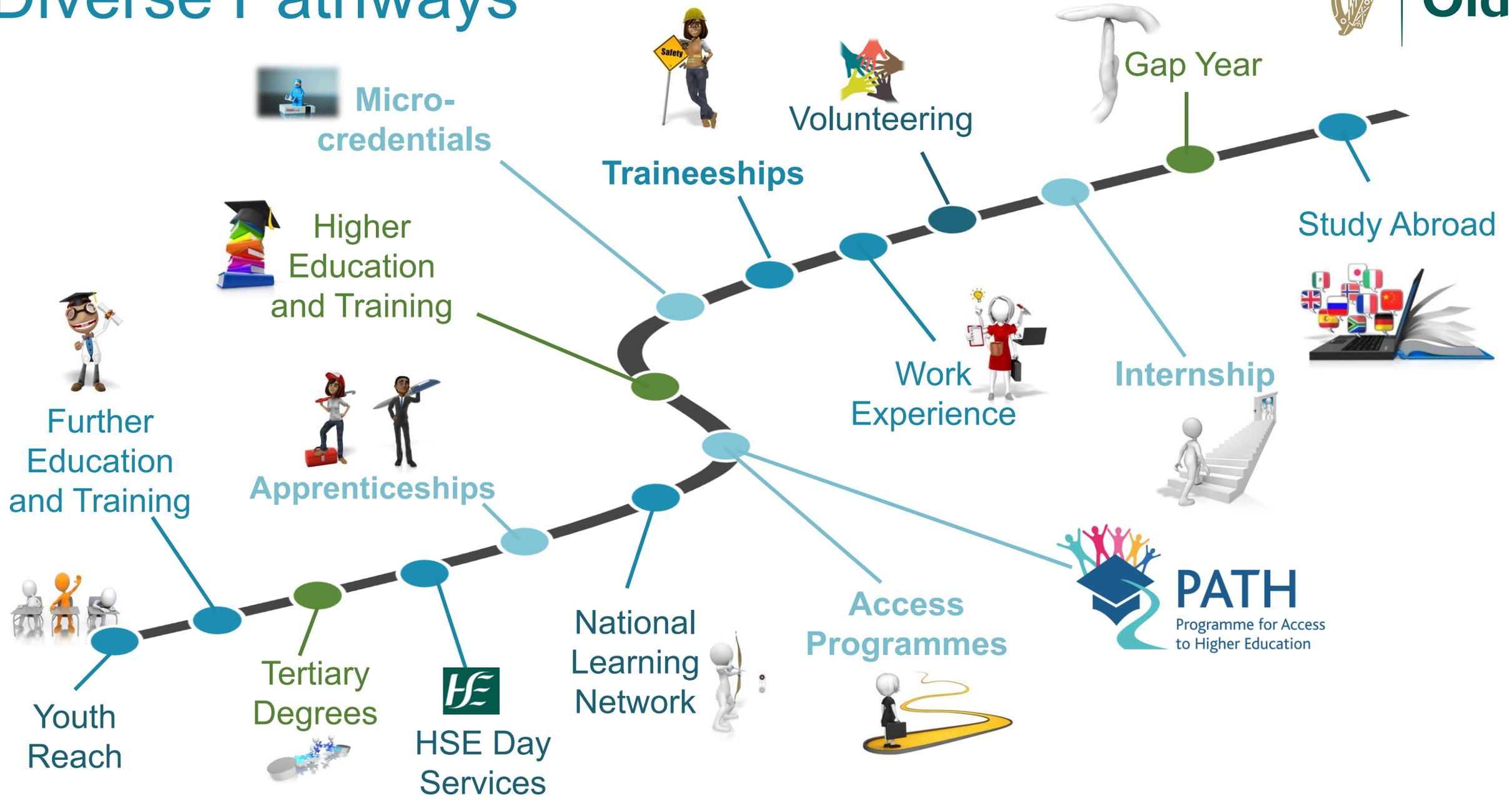
World Economic Forum 2025



# Diverse Pathways



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# Benefits and Challenges of Diverse Pathways



Pathway



Advantages  
Benefits

Barriers  
Challenges

Insights  
Considerations

Further  
Exploration?



# Activity 2: Benefits and Challenges of Diverse Pathways



Gap Year/  
Volunteering  
➔

Advantages  
Benefits

I can build more skills such as communication and responsibility. I can get clarity on my career goals.

Barriers  
Challenges

I could risk losing momentum; I don't have the means to volunteer for 1 year so I will need a job too.

Insights  
Considerations

This could help me mature and reframe my goals – It will strengthen college or job readiness later.

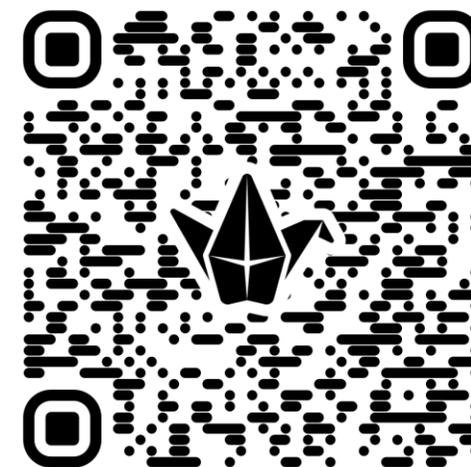
Further  
Exploration?

It will give me an opportunity to research pathways and network with people.



# Activity 2: Benefits and Challenges of Pathways

Advantages/benefits of this pathway	Barriers/challenges/misconceptions
Pathway: _____	
Considerations for me	Further exploration



<https://tinyurl.com/5n6xtxdj>



# Reflection on Pathways Activity 2

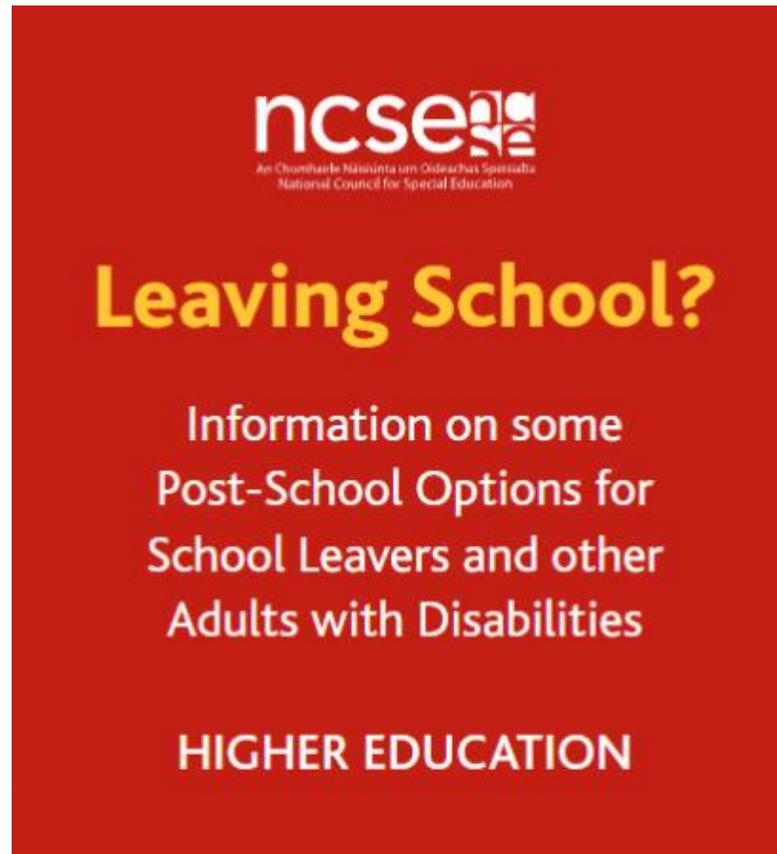
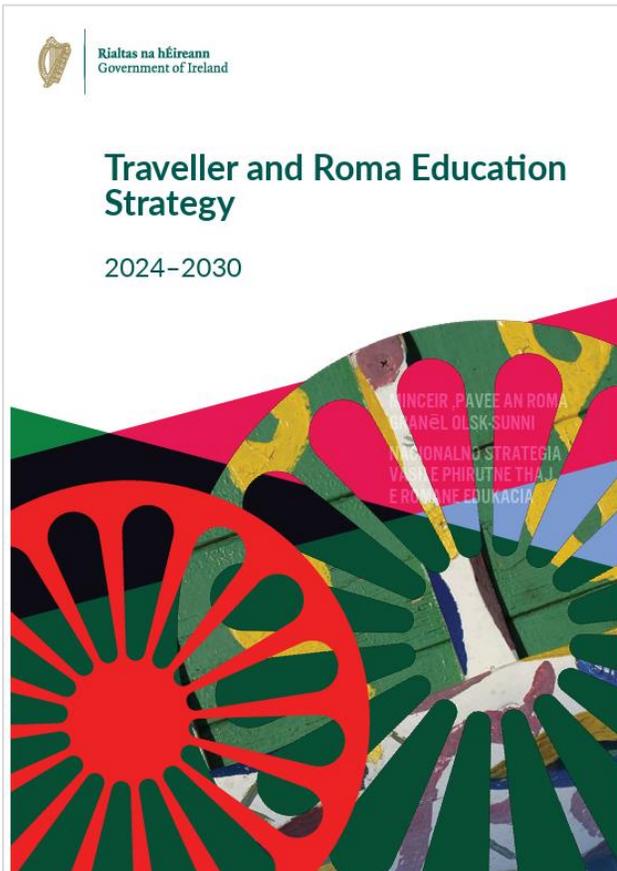


What practical steps could your school take to create a more balanced, inclusive narrative around post-school pathways?

the



# Resources Supporting Inclusive Pathways



Publication

## Reflections on inclusion in the Irish education system

From: [Department of Education and Youth](#)

Published on: 18 December 2024

Last updated on: 18 December 2024

- [1. Introduction](#)
- [2. Inspection – a focus on inclusion](#)
- [3. Special educational needs – towards an inclusive vision](#)
- [4. Access – admission policies in an inclusive system](#)
- [5. Specialist provision – special classes and inclusion](#)
- [6. Inclusion – the importance of a positive school community](#)
- [7. Attendance – the link with high-quality, responsive teaching](#)
- [8. Responsive, flexible teaching – the role of assessment](#)
- [9. Responsive, flexible teaching – A focus on skill development](#)
- [10. Collaborative professional practice for high-quality, inclusive provision](#)
- [11. Leadership for inclusion](#)
- [12. In conclusion](#)
- [13. Footnotes](#)



# Thriving in a Changing World

*‘What do we need to do to thrive and prosper in whatever the new world brings? The secret for a bright future seems to me to lie in **flexibility** and in the **ability** to **reinvent** yourself.....think about yourself as a bundle of **skills and capabilities**, not a defined role or profession’.*

Carol Stubbings, PwC Global Leader People and Organisation



# Guidance: Supporting Student to Break the Barriers to Progression



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“Don’t ask yourself what the world needs. Ask yourself what makes you come alive, and go do that. Because what the world needs is people who have come alive.”

– Howard Thurman





# Recap on Session 1 you have:

- explored Senior Cycle competencies and their role in career readiness
- built on your understanding of employer expectations and future workforce demands
- examined the benefits and challenges of various post-school pathways.





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## Break

### 11.00pm – 11:20pm





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# Session Two

Understanding the  
Future of Work and  
Education – Policy,  
Labour Market Trends,  
and Industry  
Perspectives





# By the end of session two you will have...

- explored national policy priorities relevant to pathways.
- investigated labour market trends using real-world data.
- collaborated to discuss strategies to integrate labour market information into your whole-school guidance programme.



# The Future of Work

## What skills will matter most?



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-  Problem-solving
-  Emotional Intelligence
-  Creativity
-  Service Orientation
-  Adaptability

'Meta-skills' like problem-solving and emotional intelligence are essential (SOLAS, 2020)

Digital, green, and demographic shifts are reshaping skills demands (OECD, 2023)

Stronger cognitive, social, and job-specific skills will help students thrive (OECD, 2023)



# The Pivotal Role of Guidance

*'Guidance in the post-primary system must equip students not just with academic knowledge but with the competencies to navigate a world of work that is increasingly uncertain and evolving. The ability to adapt, continuously upskill, and make informed career decisions will be essential as traditional career pathways give way to more dynamic and fluid models of employment. The integration of guidance into the broader education system is key to ensuring students are empowered to take ownership of their learning and career progression.'*

*Government of Ireland (2024) National Strategic Framework for Lifelong Guidance (2024-2030)*



Rialtas na hÉireann  
Government of Ireland

## **National Strategic Framework for Lifelong Guidance (2024-2030)**

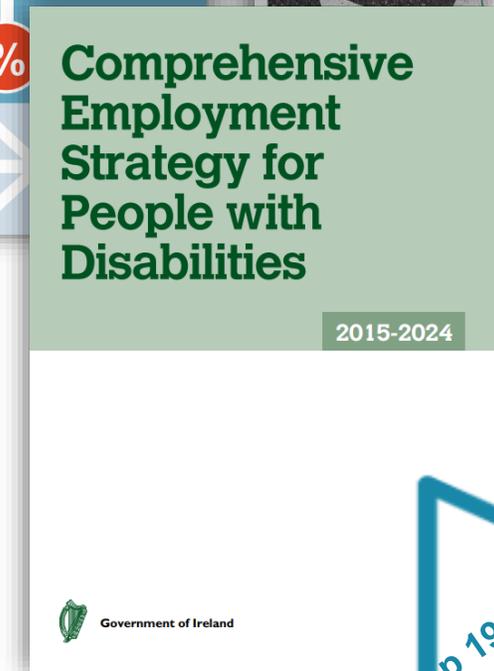
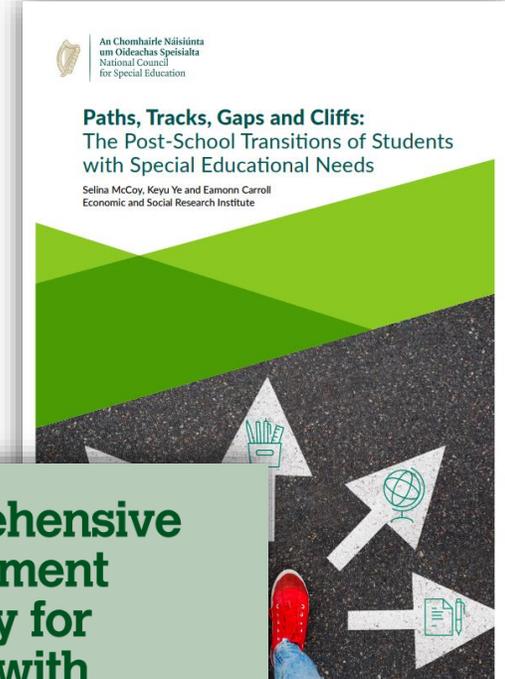
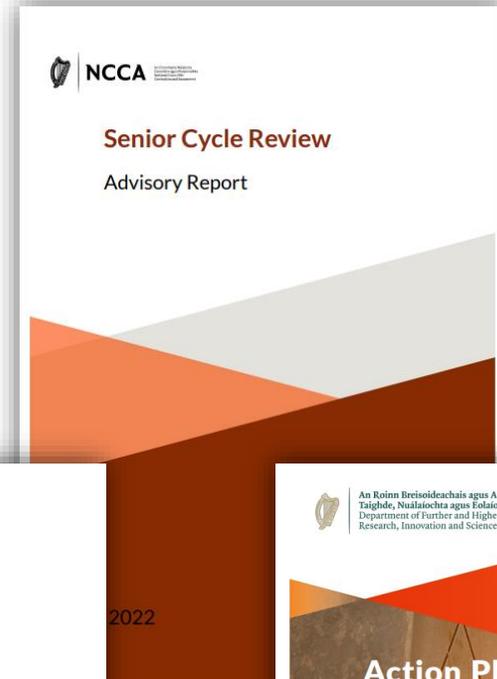
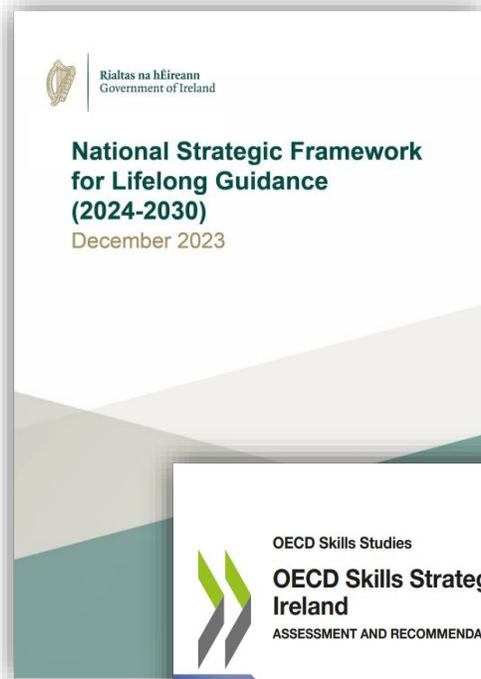
December 2023



# Key publications informing Pathways



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# Activity 3: Documents



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<https://tinyurl.com/kvu45hp2>

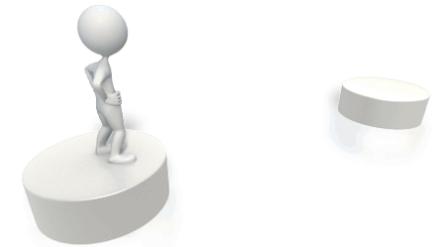


## STEP 1 ●

Open the Profession  
Resource Pack  
Page 19 - 25

## ● STEP 2

Read your assigned document  
extract



## STEP 3 ●

Use the suggested worksheet on  
Page 18 to elicit the key points  
from the document and the  
relevance of your extract to the  
work of the guidance counsellor

## ● STEP 4

Collaborate to discuss your  
thoughts on the key messages in  
your document extract and how  
they can be applied to the  
guidance programme

# Guiding Questions



Oide

What are the main ideas or goals in this document?

How is this information relevant to your work as a guidance counsellor?

What opportunities or challenges could arise when applying this document to your whole-school guidance programme?

Can you identify one practical way to integrate this learning into your work in supporting student pathways?

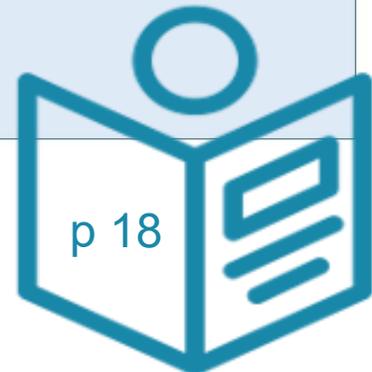


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Activity 3: Document Study Key Publications Informing Pathways	
Document Title:	
1. What are the main ideas or goals in this document?	2. How is this information relevant to your work as a guidance counsellor?
3. What opportunities or challenges could arise when applying this document to your 6-year guidance programme?	4. Can you identify one practical way to integrate this learning into your work in supporting student pathways?





# Reflections from key documents



Share your learning  
from this activity

*How does the document connect to your work as a guidance counsellor — especially in terms of supporting diverse student pathways and preparing learners for the future of work?*

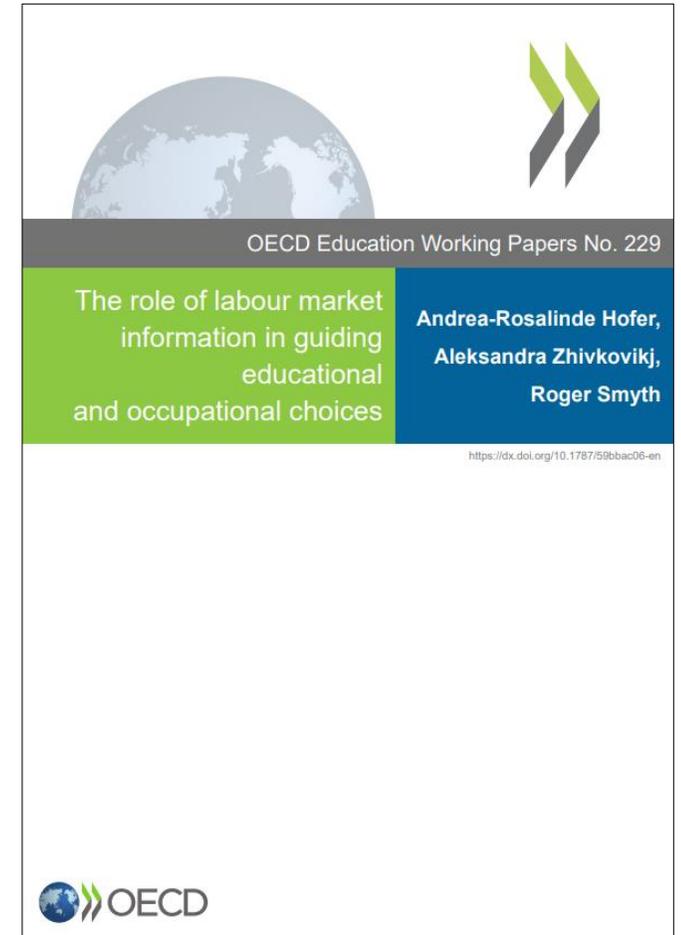
# Real World Guidance Resources

## Labour Market Research



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*‘Labour market information, **embedded** in guidance, can help learners make post-secondary education choices that match their interests and aptitudes and lead to fulfilling employment’*





SKILLS CAMPAIGN  
Government of Ireland

Skills

SOLAS

SLMRU

Skills and Labour Market  
Research Unit

SOLAS | Skills and Labour  
Market Research Unit |  
Research

EURES

Find a job in Europe - European Union



Oide

EXPERT GROUP ON  
FUTURE SKILLS NEEDS

Home - Future Skills Ireland

EmployAbility  
IRELAND

Find your Employability -  
Employability Ireland

<https://tinyurl.com/kvu45hp2>



Labour Market Information and Research

# Supporting Guidance Counsellors to access LMI



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<https://tinyurl.com/kvu45hp2>



## LABOUR MARKET INFORMATION & RESEARCH



### Future Skills Ireland

Advising Government on future skills requirements and associated labour market issues that impact on the national potential for enterprise and employment growth



### SOLAS - Skills and Labour Market Research Unit

Offers a collection of reports and bulletins analysing Ireland's labour market trends, skills supply, and recruitment challenges to inform policy and education planning



### Employability Ireland

Nationwide network of expert job coaches dedicated to helping people with disabilities, health conditions, or other support needs find and sustain meaningful employment.



### Skills Campaign

Offers access to a variety of resources on upskilling, reskilling, and career development opportunities with links to (FETCH), Springboard+ courses, micro-credentials, apprenticeships, and Skillnet Ireland.



### EURES (EUROpean Employment Services)

A network that facilitates free movement of workers across Europe by offering job matching, recruitment support, and information on living and working conditions via its online portal and a network of over 1,000 advisers.



# The Value of LMI to Guidance Counsellors



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Potential Use of LMI



*This course will lead to X job*

*These sectors are recruiting*

*What qualifications are needed?*

*This pathway develops Y competencies needed for evolving jobs*

*These sectors are seeking adaptability, problem-solving, etc.*

*What skills, behaviours and dispositions are employers actually describing?*



Traditional Use of LMI



# Seeking defined competencies, skills and values

- **Experience** of utilising M1655 roles including SBA, EBIT, Lists & Forms etc. would be desirable but not essential.
- A 3rd level qualification in a relevant field would be desirable.
- **Excellent problem solving skills** with strong technical and analytical capabilities.
- A high **attention to detail** is critical, especially where recording and reporting information as this role is based in a highly regulated industry.
- A **good team player** with a **strong work ethic**, **capable of working on their own initiative** given the opportunity.
- Displays a sense of urgency with a **proactive and innovative** attitude.
- Excellent all-round **communication, presentation, and interpersonal skills**.





# Activity 4: Job Specifications



Oide

<https://tinyurl.com/kvu45hp2>

## STEP 1 ●

Open the Professional Resource Pack p. 28 - 40

[Pathways Padlet of Resources](#)

## ● STEP 2

Read your assigned Job Specification

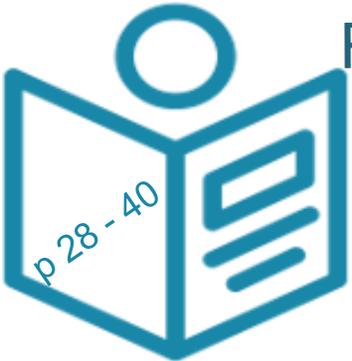


## STEP 3 ●

Use the suggested questions on P. 27 to support the identification of the employer's desired candidate competencies and cite evidence from the job specification

## ● STEP 4

Collaborate to identify opportunities for development of competencies from this job specification across the 6-year guidance programme using the template provided



# Sharing Insights from Employer Expectations



What competencies is the employer seeking in a candidate in your job advertisement?

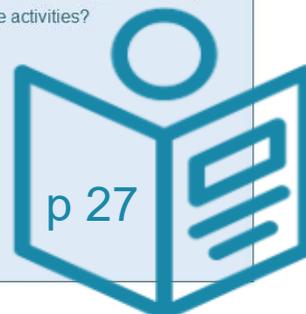
How could the Guidance Counsellor proactively develop these competencies in guidance lessons over the five to six years?

Where are the opportunities to develop these competencies in whole-school guidance?

What small change could you make this year to reinforce one of these competencies in your school's guidance activities?



From Job Advertisement to Guidance Programme – Embedding Key Competencies	
Job Title:	
1. What competencies is the employer seeking in a candidate in this job advertisement?	2. How could the Guidance Counsellor proactively develop these competencies in guidance lessons over the six years?
3. Where are the opportunities to develop these competencies in whole-school guidance; co-curricular and extra-curricular activities?	4. What small change could you make this year to reinforce one of these competencies in your school's guidance activities?



Labour Market Requirements		SC Key Competencies
<i>Great communicator</i>		Communicating
<i>Proactive and Innovative</i>		Being creative
<i>Works well in a team</i>		Working with others
<i>Excellent problem-solving skills</i>		Thinking and solving problems
<i>Reliable</i>		Managing learning and self

# Building LMI into the 6-year Whole-School Guidance Programme



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From 1<sup>st</sup> year to 6<sup>th</sup> year,  
where can the Whole-school  
Guidance programme develop  
labour market knowledge *and*  
the candidate competencies  
now sought in the labour  
market?





## In session two, we have....

- explored national policy priorities and discussed key excerpts from policy documents relevant to pathways
- researched labour market trends and industry perspectives
- examined strategies for building guidance competencies into your 6-year guidance programme using job specifications





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Scoile agus Múinteoirí

Supporting the Professional  
Learning of School Leaders  
and Teachers

## Lunch Break

### 1.00pm – 2.00pm





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Learning of School Leaders  
and Teachers

# Session Three

## Building Inclusive Pathways

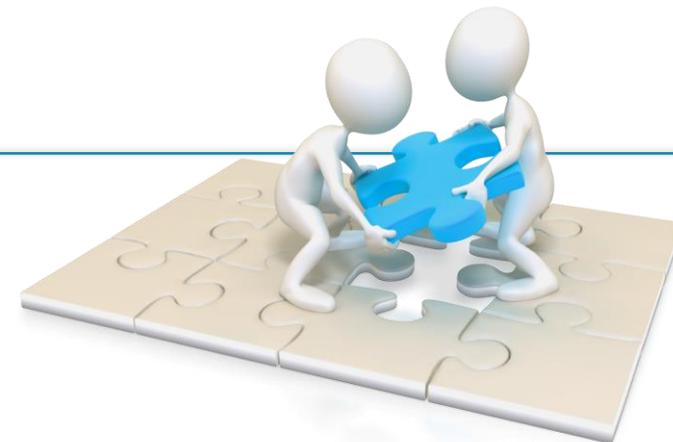
### From *Audit* to *Action* in Whole-School Guidance





# By the end of session three, you will have...

- explored a reflective tool to support development of inclusive pathways within whole school guidance
- collaborated with colleagues in improvement planning
- identified key takeaways for your guidance programme and whole school guidance planning.





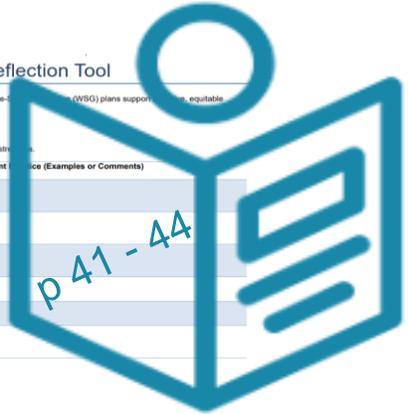
# Inclusive Pathways Audit Reflection Tool

Inclusive Pathways Audit Reflection Tool

Purpose: To help review how well guidance programmes and Whole-School Guidance (WSG) plans support equitable access to a variety of pathways for all students.

Step 1: Snapshot of Current Practice  
Complete as a team or individually. Tick or briefly describe current status.

Area	Guiding Questions	Current Practice (Examples or Comments)
Pathway Visibility	Are all students informed about the full range of post-school options (e.g. FET, HE, apprenticeships, work, gap year...)?	
Inclusivity of Representation	Are role models, alumni or guests from diverse backgrounds and pathways included in whole school guidance?	
Access to Experiences	Do all students have equitable access to career events, TY work experience, or employer engagement?	
Digital Tools in Use	What range of digital tools/platforms do students use to explore pathways?	
Literacy and Numeracy	How are literacy and numeracy integrated into guidance learning?	
Student Voice	How is student feedback on pathways education gathered and used to inform WSG planning?	



Step 4: Priority Setting & Action Planning



Step 3: Whole School Opportunities



Step 2: Inclusive Guidance: Reflecting on Student Experiences



Step 1: Snapshot of Current Practice



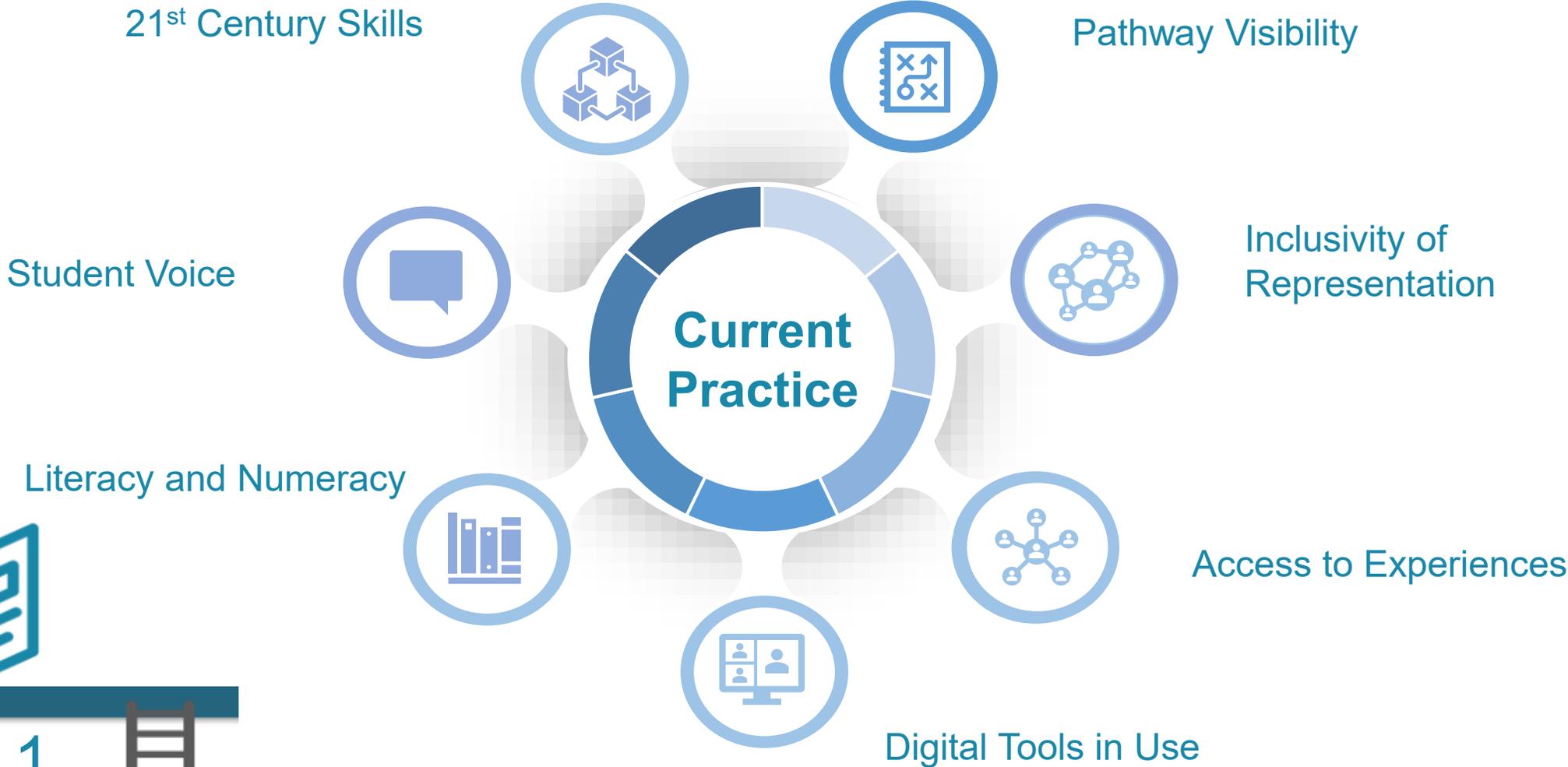
<https://tinyurl.com/kvu45hp2>

# My Uni Life



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# Snapshot of Current Practice



Step 1





# Inclusive Guidance: Reflecting on Student Experiences

Students with EAL

High-achieving students  
under pressure

Students in LCA

Students with SEN/AEN

Students in/leaving care

Students from socio-economically  
disadvantaged backgrounds

Students accessing the  
L1/L2 Learning  
Programmes

Early school leavers / at risk

Culturally diverse

Others who may emerge...





# Embedding Inclusive Pathways across Whole School Guidance



- Subject Integration
- Student Leadership
- Parent/Guardian Engagement
- Junior Cycle
- Transition Year
- Senior Cycle
- Community Engagement



p 43

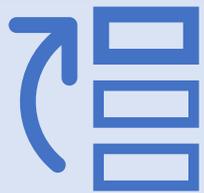
Step 3





# Priority Setting & Action Planning

Ask



Identify Priority Area  
Chose one clear focus.  
Base this on data.

Plan



Define one or two  
SMART goals.

Do



Plan small,  
manageable  
actions linked to the  
goal. Assign roles  
(who does what  
and by when).

Review



Every term (or after the  
actions completed):

- Check what's working.
- Gather feedback
- Decide what to adjust  
or build on next.
- Keep simple notes to  
track actions and  
learning



Step 4





# Case Studies – Activity 5

Each group will be assigned a case study where they will apply the Inclusive Pathways Audit Reflection Tool

Strengthening Inclusive Pathways

- Case Study 1
- DEIS
- Medium sized urban town - Midlands

Expanding Possibilities Through WSG

- Case Study 2
- Non-DEIS
- Gaelcholáiste
- Rural townland in the Southwest

Broadening the Narrative of Success

- Case Study 3
- Non-DEIS
- Growing commuter town close to a major city



Spokespersons:

- One or two areas from the audit that really stood out in your discussion
- A challenge or gap the school in your case study is facing
- And one potential improvement action or idea you explored





# Case Studies – Group Insights

**Strengthening Inclusive Pathways**

- Case Study 1
- DEIS
- Medium sized urban town - Midlands

**Expanding Possibilities Through WSG**

- Case Study 2
- Non-Deis - Gaelcholáiste
- Rural townland in the Southwest

**Broadening the Narrative of Success**

- Case Study 3
- Non-DEIS
- Growing commuter town close to a major city



**Inclusive Pathways Audit**

Purpose: To help review how well guidance programmes are access to a variety of pathways for all students.

Step 1: Snapshot of Current Practice  
Complete as a team or individually. Tick or briefly describe

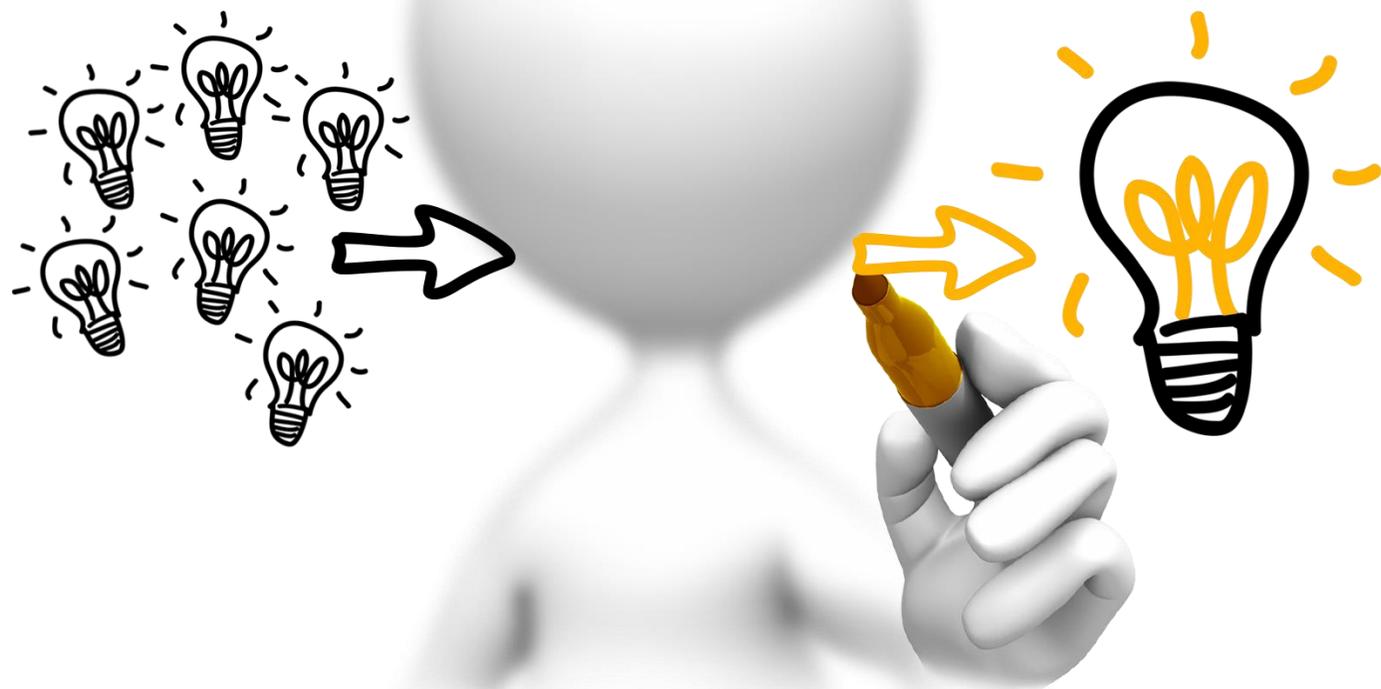
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- One or two areas from the audit that really stood out in your discussion
- A challenge or gap the school in your case study is facing
- And one potential improvement action or idea you explored



# Recap and Reflection



What key ideas are your take away to bring to your WSG Team and Guidance Department?



<https://tinyurl.com/kvu45hp2>



# Mailing list, School support, X



Post-primary  
In School Support



Follow us on X: @Oide\_Guidance



<https://registration.oide.ie/feedback>

1. Click 'Feedback' (Top Right)
2. Select 'Post-primary'
3. Select 'Cluster PLE'
4. Select Language 'English/Gaeilge'
5. Select Subject 'Guidance'





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# Míle buíochas



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