

Tacú leis an bhFoghlaim Ghairmiúil i measc Ceannairí Scoile agus Múinteoirí

Supporting the Professiona Learning of School Leaders and Teachers

Foghlaim Ghairmiúil do Bhaill na Foirne Tacaíochta Gairmiúla Lá 2

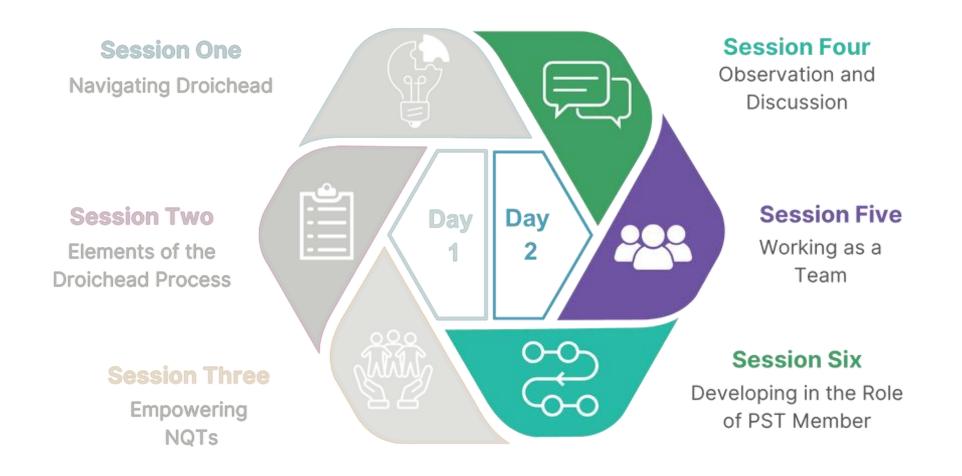
Professional Learning for Professional Support Team Members
Day 2





Forbhreathnú ar Oiliúint na Foirne Tacaíochta Gairmiúla Professional Support Team (PST) Training Overview





Intinní Foghlama Learning Intentions





To explore the Droichead Framework and Process



To understand the Role of the Professional Support Team in the Droichead Process



To empower Newly Qualified Teachers

Ag Obair Le Chéile... Working Together...







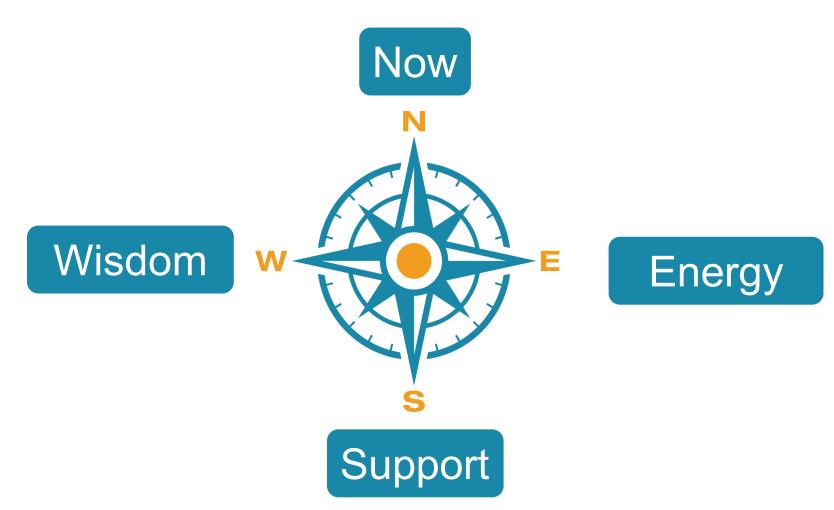






Do Chompás a Chalabrú Calibrating Your Compass









Supporting the Professional Learning of School Leaders

Seisiún a Ceathair: Breathnóireacht agus Plé

Session Four: Observation and Discussion





Forléargas ar Sheisiún a Ceathair Session Four Overview





Exploring the Droichead observation model



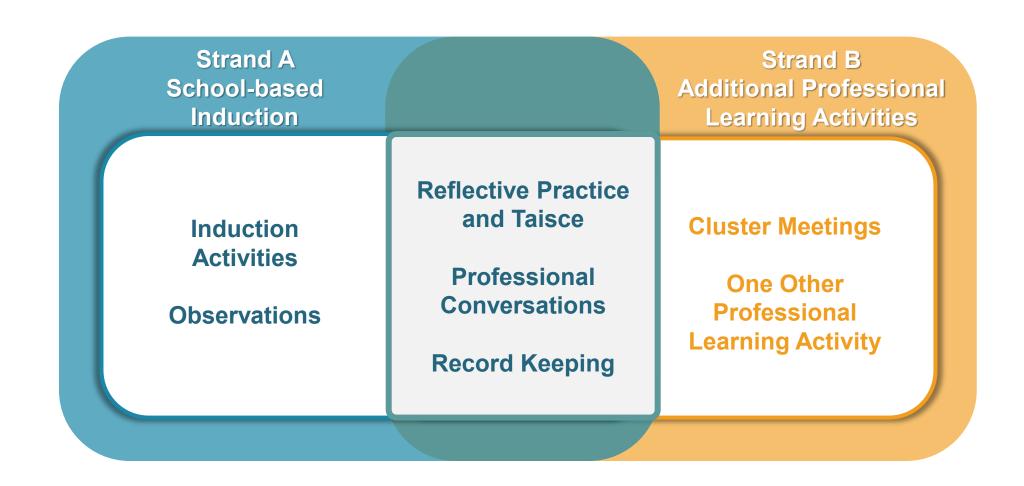
Understanding the PST's role in the observation process



Considering how observations cultivate professional learning

Páirt a Ghlacadh i bPróiseas Droichead Engaging in the Droichead Process





Breathnóireacht Observation





Observations were viewed as fundamental to the Droichead process. NQTs found them very beneficial with one NQT citing them as 'a most amazing opportunity, I will probably never have an opportunity like this again in my career.'



Breathnóireacht Observation





It is recommended that there would be at least two of each type of classroom observation (observations by the NQT, and observations of the NQT's practice), and that... the classes observed, should be based on discussions between the NQT and the PST.

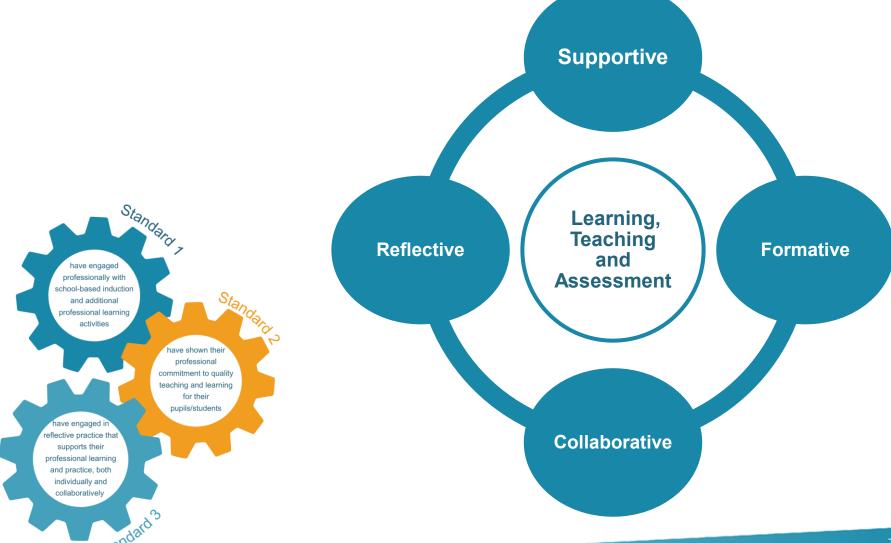




(The Teaching Council 2017, p.5)

Breathnóireacht agus Plé Observation and Discussion





Samhail Bhreathnóireachta Droichead Droichead Observation Model



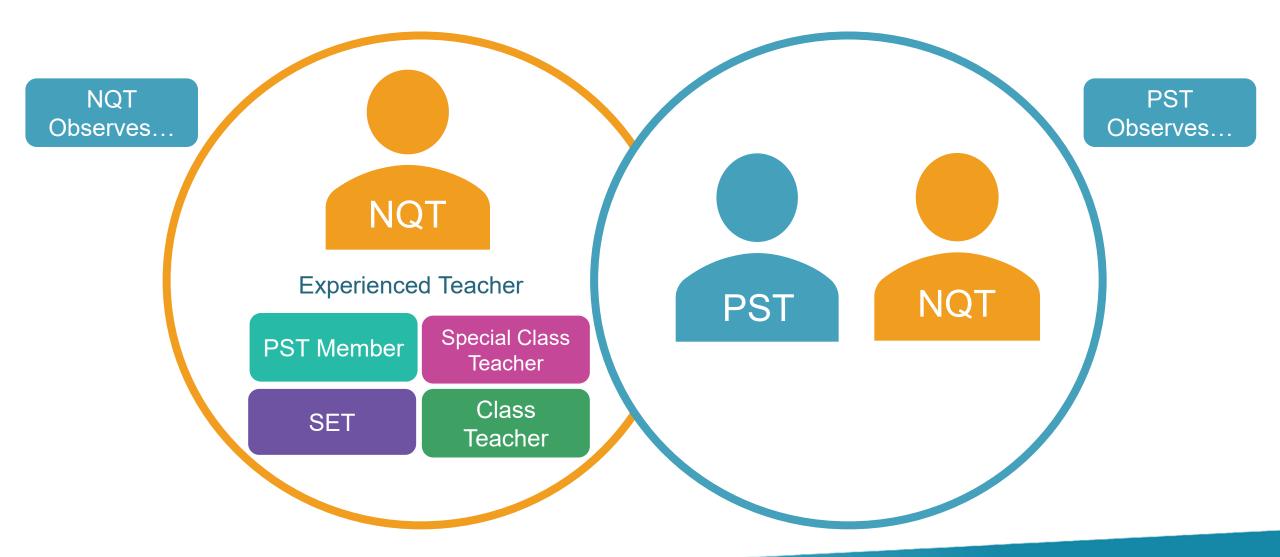
NQT Observes Experienced Teacher PST Observes NQT

Minimum of 2 observations <u>by</u> the NQT

Minimum of 2 observations <u>of</u> the NQT

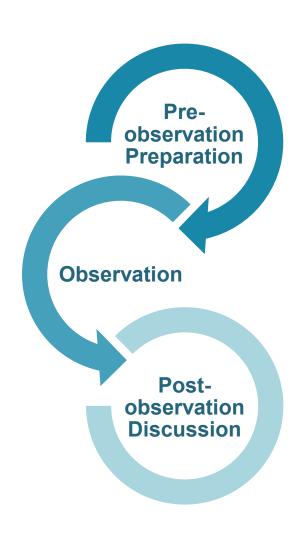
Samhail Bhreathnóireachta Droichead Droichead Observation Model





Timthriall Breathnóireachta Droichead Droichead Observation Cycle





Pre-observation Preparation

- Need identified in collaboration with PST
- Discussion on area of focus
- Agree logistics

Observation

Post-observation Discussion

Discussion based on observation

An Fócas a bhíonn ag Breathnóireacht Droichead Focus of a Droichead Observation



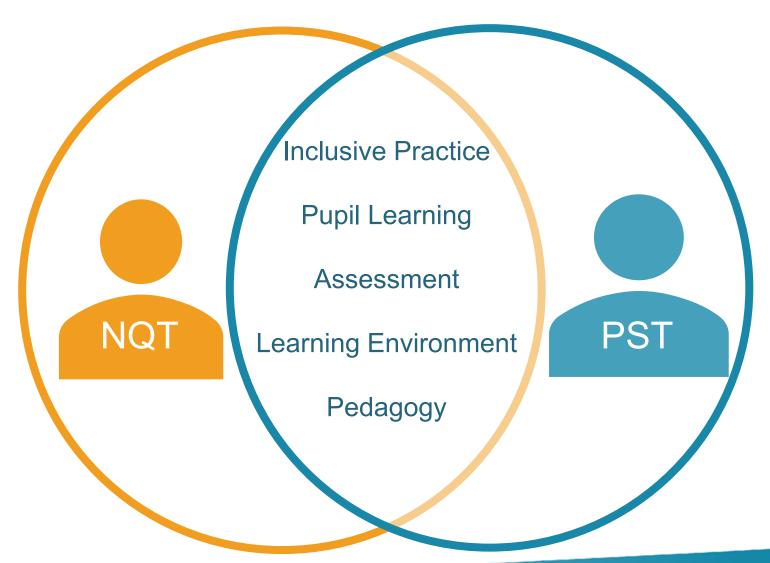




Flipchart

An Fócas a bhíonn ag Breathnóireacht Droichead Focus of a Droichead Observation





Ag úsáid ABSA (2022) chun MNCanna a Chumhachtú Using LAOS (2022) to Empower NQTs



Looking at Our School 2022: A Quality Framework for Primary Schools and Special Schools

Looking at Our School 2022: A Quality Framework for Primary Schools and Special Schools

Quality Framework for Primary Schools and Special Schools - Overview

	Domains	Standards
		Pupils:
	Learner outcomes	enjoy their learning, are motivated to learn, and expect to achieve as learners have the necessary knowledge, skills and attitudes to understand themselves and their relationships demonstrate the knowledge, skills and understanding required by the curriculum ⁴ attain the stated learning outcomes for the term and year
		Pupils:
Learning and Teaching	Learner experiences	engage purposefully in meaningful learning activities grow as learners through respectful interactions and experiences that are challenging and supportive reflect on their progress as learners and develop a sense of ownership of and responsibility for their learning
ē		experience opportunities to develop the skills and attitudes necessary for lifelong learning
a		The teacher:
Learning	Teachers' individual practice	has the requisite curriculum knowledge, pedagogical knowledge and classroom management skills selects and uses preparation and assessment practices that progress pupils' learning selects and uses teaching approaches appropriate to the intended learning outcomes and to pupils' learning needs
		responds to individual learning needs and differentiates learning and teaching activities as necessary
		Teachers:
	Teachers'	value and engage in professional learning and professional collaboration work together to devise learning opportunities for pupils across and beyond the curriculum
	collaborative	collectively develop and implement consistent and dependable formative and summative assessment
	practice	practices
		contribute to building whole-staff capacity by sharing their expertise
		School leaders:
	Leading learning and	promote a culture of reflection, improvement, collaboration, innovation and creativity in learning, teaching and assessment
	teaching	foster a commitment to inclusion, equality of opportunity and the holistic development of each pupil manage the planning and implementation of the school curriculum
eadership and Management		foster teacher professional learning that enriches teachers' and pupils' learning
		School leaders:
	Managing	create and maintain a positive school culture and a safe, healthy and purposeful learning environment, and sustain it through effective communication
	the organisation	manage the school's human, physical and financial resources so as to create and maintain a learning organisation
ž		manage challenging and complex situations in a manner that demonstrates equality, fairness and justice
ip and		develop and implement a system to promote professional responsibility and accountability
		School leaders:
F	Leading	communicate the guiding vision for the school and lead its realisation
g	school	lead the school's engagement in a continuous process of self-evaluation
Ë	development	build and maintain relationships with parents, with other schools, and with the wider community
		manage, lead and mediate change to respond to the evolving needs of the school and to changes in education
		School leaders:
	Developing	critique their practice as leaders and develop their understanding of effective and sustainable leadership
	leadership	empower staff to take on and carry out leadership roles
	capacity	promote and facilitate the development of pupil participation, pupil leadership and parent participation
		build professional networks with other school leaders

Pupils in primary schools follow the primary curriculum. Pupils/students in special schools follow an appropriate and differentiated school curriculum. Teachers in these schools may draw on a range of curricula from a variety of sources, depending on pupils/students' learning needs.

Looking at Our School 2022: A Quality Framework for Primary Schools and Special Schools

Statements of practice - Learning and teaching

Domain 1: Learner outcomes9

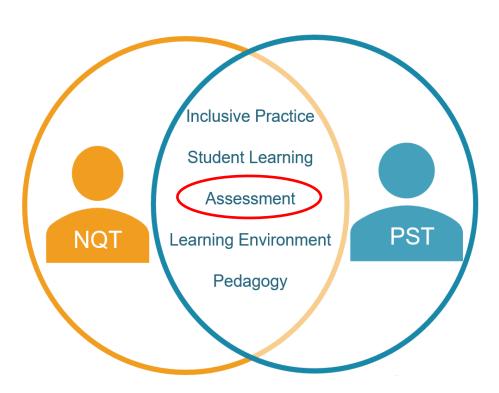
Standards	Statements of effective practice	Statements of highly effective practice
Pupils enjoy their learning, are motivated to learn and expect	Pupils' enjoyment in learning is evident and is often linked to a sense of making progress and of achievement. Their engagement with learning contributes to their sense of wellbeing.	Pupils' enjoyment in learning is evident and arises from a sense of making progress and of achievement. Their engagement with learning contributes to their sense of wellbeing.
to achieve as learners	Pupils are motivated to learn, and this is often linked to having a clear sense of attainable learning outcomes.	Pupils are motivated to learn through having a clear sense of attainable and challenging learning outcomes.
	Pupils have a positive image of themselves as learners and demonstrate this in their approach to their learning.	Pupils have a positive image of themselves as confident and capable learners and demonstrate this in their approach to their learning.
Pupils have the necessary knowledge, skills and attitudes required to	Pupils demonstrate a knowledge, appropriate to their stage of development, of their own behaviour as individuals and as members of a group. They can apply this knowledge to manage situations, and to support their wellbeing.	Pupils demonstrate a knowledge, appropriate to their stage of development, of their own behaviou as individuals and as members of a group. They apply this knowledge thoughtfully to manage situations and support their wellbeing.
understand themselves and their relationships	Pupils have the skills to modify and adapt their behaviour when required.	Pupils have the skills to modify and adapt their behaviour when required, and recognise the need to do so themselves.
relationships	Pupils apply critical thinking and problem-solving skills in their approach to their learning.	Pupils apply critical thinking and problem-solving skills in their approach to their learning and develop as autonomous learners.
	Pupils demonstrate an enquiring attitude towards themselves and those around them.	Pupils demonstrate an enquiring and open-minde attitude towards themselves and those around them.
Pupils demonstrate the knowledge, skills and understanding	Pupils' knowledge, skills and understanding of concepts for each area of the curriculum are developed to a high standard. The values, learning dispositions and attitudes for each curriculum area are promoted appropriately.	Pupils' knowledge, skills and understanding of concepts for each area of the curriculum are developed to a very high standard. The values, learning dispositions and attitudes for each curriculum area are promoted appropriately.
required by the curriculum	Pupils demonstrate knowledge, skills and understanding for the specific curriculum areas and subjects of the curriculum at a high standard in accordance with the outcomes, skills and concepts of the curriculum.	Pupils demonstrate knowledge, skills and understanding for the specific curriculum area and subjects of the curriculum at a very high standard in accordance with the outcomes, skills and concepts of the curriculum.
	They demonstrate the appropriate values, learning dispositions and attitudes arising from their engagement with specific curriculum areas and subjects.	They confidently and competently demonstrate the appropriate values, learning dispositions and attitudes arising from their engagement with specific curriculum areas and subjects.
	The overall attainment of the pupils is improving or is at a good standard in accordance with the outcomes and skills of the curriculum.	The overall attainment of the pupils is improving of is at a very good standard in accordance with the outcomes and skills of the curriculum.
	Pupils can engage in creative processes individually and collaboratively that develop their knowledge, skills and understanding and result in new and innovative ideas and solutions.	Pupils can engage in creative processes individual and collaboratively that transform their knowledg skills and understanding resulting in new and innovative ideas and solutions that have value in real world applications.

In considering the statements of practice within this domain, account should be taken of pupils' abilities, stage of development, identified strengths and learning needs.

LAOS (DE 2022, p.25, p.30)

Ag úsáid ABSA (2022) chun MNCanna a Chumhachtú Using LAOS (2022) to Empower NQTs





Quality Framework for Primary Schools and Special Schools - Overview

	Domains	Standards
		Pupils:
	Learner outcomes	enjoy their learning, are motivated to learn, and expect to achieve as learners have the necessary knowledge, skills and attitudes to understand themselves and their relationships demonstrate the knowledge, skills and understanding required by the curriculum ⁸ attain the stated learning outcomes for the term and year
		Pupils:
d Teaching	Learner experiences	engage purposefully in meaningful learning activities grow as learners through respectful interactions and experiences that are challenging and supportive reflect on their progress as learners and develop a sense of ownership of and responsibility for their learning experience opportunities to develop the skills and attitudes necessary for lifelong learning
an	Learner experiences engage purposefully in meaningful learning activities grow as learners through respectful interactions and experiences that are challenging and supportive reflect on their progress as learners and develop a sense of ownership of and responsibility for their learning	The teacher:
Learning		
		responds to individual learning needs and differentiates learning and teaching activities as necessary
An Roinn Oideachais Department of Education		Teachers:
Looking at Our School 2022: A Quality Framework for Primary Schools and Special Schools	Teachers' collective / collaborative practice	value and engage in professional learning and professional collaboration work together to devise learning opportunities for pupils across and beyond the curriculum collectively develop and implement consistent and dependable formative and summative assessment practices contribute to building whole-staff capacity by sharing their expertise

LAOS (DE 2022, p.25)

Ag úsáid ABSA (2022) chun MNCanna a Chumhachtú Using LAOS (2022) to Empower NQTs

Statements of effective practice

Standards



Standards	Statements of effective practice	Statements of highly effective practice
The teacher selects and uses preparation and assessment	Teachers plan for assessing pupils' attainment of the selected learning outcomes of the lesson, or series of lessons, using both formative assessment and summative assessment.	Teachers plan for assessing all relevant aspects of pupils' learning in the lesson, or series of lessons, using both formative assessment and summative assessment.
practices that progress pupils' learning	Teachers' assessment practices include not only assessment of knowledge but also assessment of skills and dispositions.	Teachers' assessment practices include not only assessment of knowledge but also assessment of skills and dispositions. Teachers tailor assessment strategies to meet individual learning needs.
	Teachers regularly provide pupils with constructive, developmental oral and written feedback on their learning.	Teachers regularly provide pupils with constructive, developmental oral and written feedback. Teachers use feedback to work with pupils on clear strategies for improvement.
	Teachers share success criteria with pupils so that they can assess their own learning through self-assessment and peer assessment.	Teachers share and co-create success criteria with pupils so that they can assess their own learning through self-assessment and peer assessment, and identify areas for improvement and strategies to achieve improvement.
	Teachers maintain assessment records that are clear, useful and easy to interpret and share.	Teachers maintain assessment records that are clear, useful, easy to interpret and share, and are tailored to pupils' individual learning needs.

Statements of highly effective practice



LAOS (DE 2022, p.31)

Ag úsáid ABSA (2022) chun MNCanna a chumhachtú Using LAOS (2022) to Empower NQTs



Focus of Droichead Observation

Inclusive Practice

Quality Framework Overview

Teachers'
Individual Practice



Relevant Domain(s) and Standards

Statements of Practice



LAOS (DE 2022, p.31)

Samhail Bhreathnóireachta Droichead Droichead Observation Model



NQT Observes Experienced Teacher

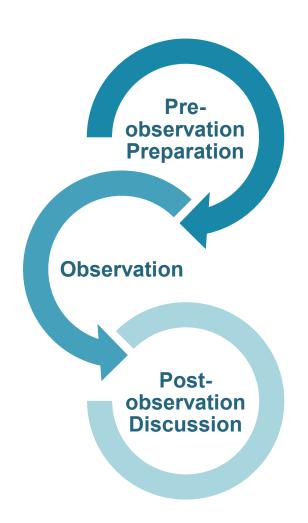
Minimum of 2 observations by the NQT

PST Observes NQT

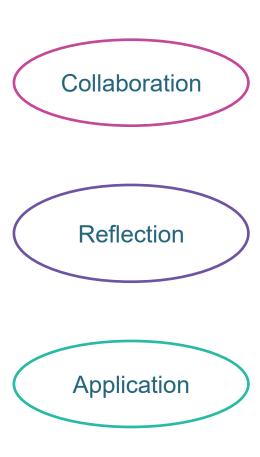
Minimum of 2 observations <u>of</u> the NQT

Breathnóireacht <u>ag</u> an MNC: Seicheamh Observation <u>by</u> the NQT: Sequence





Teacher:	NQT as Observer:
Date: Time: Subject: Class:	Focus:
	und interesting and might use/adapt for my own class
(i)	(ii)
One aspec	et that I would like to find out more about



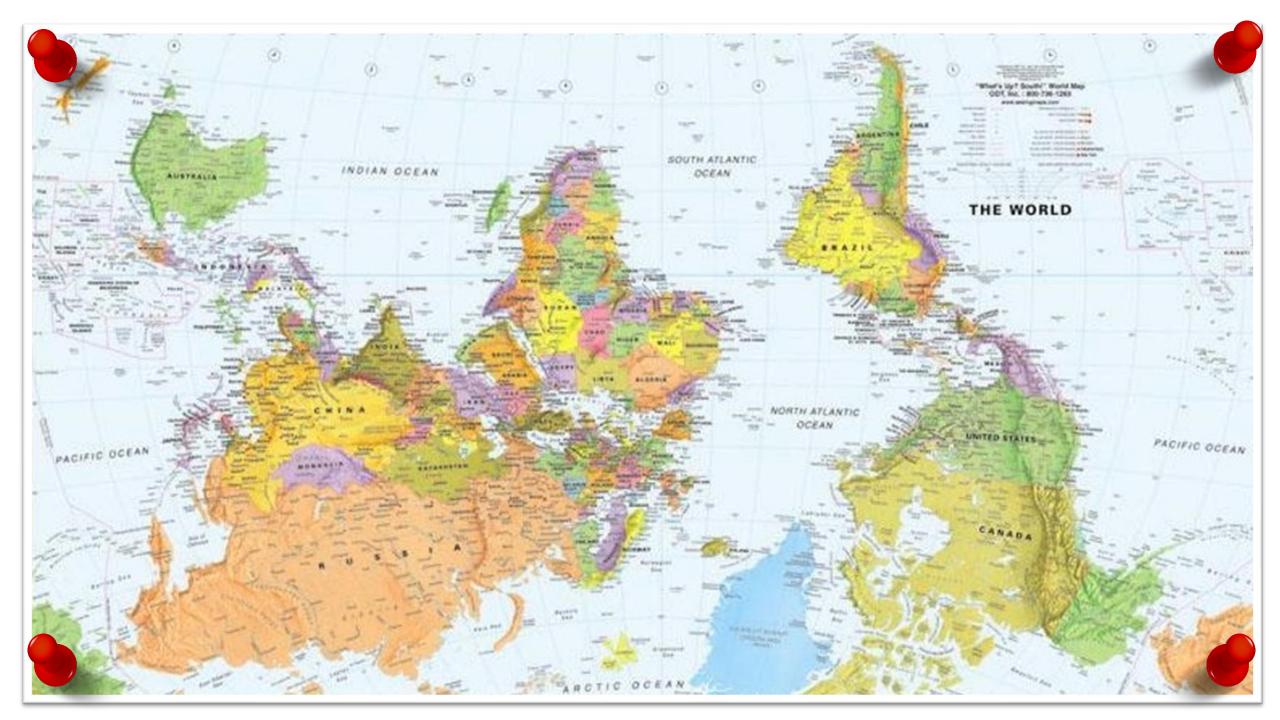
Breathnóireacht <u>ar</u> an MNC Observation <u>of</u> the NQT



PST Observes NQT

Minimum of 2 observations <u>of</u> the NQT

The same but different!



Réamhbhreathnóireacht <u>ar</u> an MNC Pre-observation <u>of</u> the NQT



- Agree a focus related to emerging needs
- Arrange date, time, length of observation
- Agree format of observation and relevant logistics
- Talk through the lesson what is the plan?

Réamhbhreathnóireacht ar an MNC Pre-observation <u>of</u> the NQT



What questions would you ask the NQT about the lesson to be observed?







Fócas Ceachta Focus of a Lesson









(Malderez and Bodóczky 1999)

Breathnú ar an gCeacht Observing the Lesson



For consideration:

- Considering the focus of the lesson, what would you like to discuss with Fiona following this lesson?
- What are strengths in Fiona's practice?
- What areas are there for development?
 - How would you discuss those areas for development with Fiona?
 - What area(s) would you prioritise?Why?







Small Group Discussion



Whole Group Discussion

lar-bhreathnóireacht <u>ar</u> an MNC Post-observation <u>of</u> the NQT





Plé lar-bhreathnóireachta Post-observation Discussion



Facilitative stance using open-ended questioning

- How do you think the lesson went? Why do you say so?
- Were there any surprises?
- What did you consider when preparing this lesson? (Context)
- If you could teach this lesson again, what, if anything, would you do differently? Why?

Ról-Imirt Iar-bhreathnóireachta Post-observation Role Play

Oide

Teacher: Fiona Subject: Maths Stage 1
Class: Junior Infants

Strand: Shape and Space I Focus of Observation: Questioning Techniques

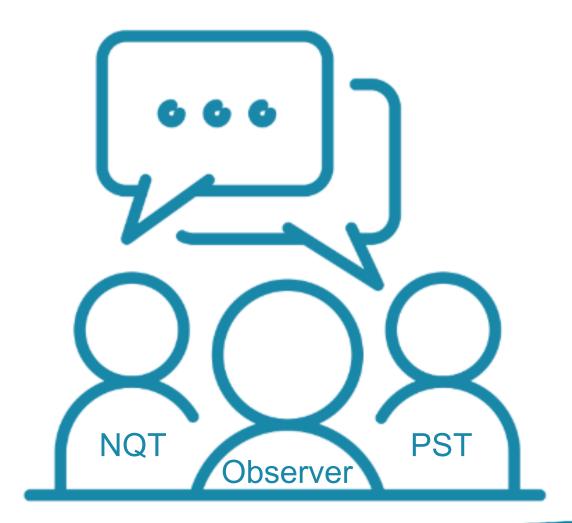
Fiona introduced the lesson by telling the children they would be learning about four 2D shapes. She began with the circle, displaying a large image of one on the interactive whiteboard. She asked, "This is a circle, isn't it?" and followed with, "Can anyone see something that's a circle in the room?" After two children responded, she moved on.

Children were placed in small groups and given shape packs. Fiona asked each group to take out the circle and feel its edge. With several pupils, including those with EAL, she ised simple recall-style questions such as, "Does this shape have corners?" and "Does it feel round to you?" She followed a similar routine for the other shapes.

or other groups, Fiona attempted to extend thinking by asking comparison and reasoning questions like: "How is this shape different from the triangle?", "Why do you think this one is a rectangle and not a square?". Some pupils struggled to respond, while others engaged with support.

She then used magnetic posters to display the four shapes on the board. She explained that the children would take turns coming up to talk about them. However, she remained at the front, asking questions like, "Is this the square?" and "Can you see the triangle?" while pointing herself. Most of the responses came from the whole class in chorus, and no individual children came up to the board.

For the next activity, children worked in groups to sort the four shapes onto A3 mats. Fiona had prepared a variety of materials for this task. As she moved around the room, she interacted with groups by asking questions such as, "Is that a rectangle?" and "Did you put that in the right place?". She occasionally probed further with, "How do you know?". She encouraged them to finish the task and praised completed group work. The final activity—creating pictures using the four shapes—was planned but postponed tue to time constraints. Fiona explained that they would complete this the following day.







Discussion

Pleanáil Gníomhaíochta Action Planning



Process that helps to focus on the steps to be taken to achieve particular goals in a given period of time

Through discussion and collaboration identify:

- Priorities to work on
- Action to be taken
- Support/s required
- Review date



Dearcadh MNC ar Bhreathnóireacht NQT Perspective on Observation



Your PST members are amazing - make the most out of the support you have and do not be afraid to ask for help! Do as many observations on other teachers as possible, you would be surprised just how much you can learn from them.

Observe other teachers at every given chance as this is the best way to learn...and it will more than likely be one of the last times you will see someone else teaching for you!

(NQT Voice 2024)

Athbhreithniú ar Sheisiún a Ceathair Session Four Review





Explored the Droichead observation model



Developed an understanding the PST's role in the observation process



Considered how observations cultivate professional learning



Seisiún a Cúig: Ag Obair mar Fhoireann

Session Five: Working as a Team





Forléargas ar Sheisiún a Cúig Session Five Overview





Recognising the importance of a whole-school approach



Deepening the PST members understanding of their roles and responsibilities



Concluding the process

Maidir le Ball den FTG... A PST member is...



Facilitator

Advocate

Collaborator

Instructor

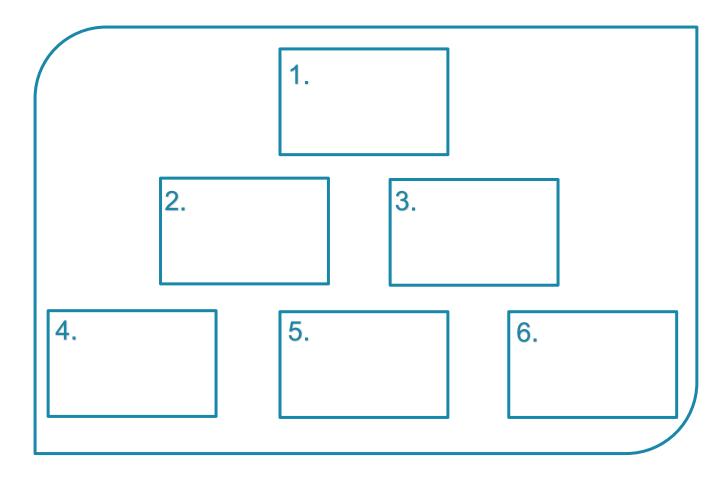
Trusted listener

Evidence gatherer

Leader

Problem solver

Learner



(Horn and Metler-Armijo 2011)







Small Group Discussion



Prionsabail maidir le Foireann Éifeachtach a Bhunú Principles in Establishing an Effective Team



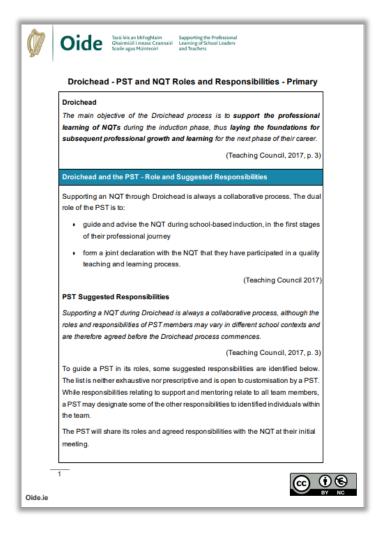


The 5 Cs



Róil agus Freagrachtaí Soiléire a Leagan Síos Setting Clear Roles and Responsibilities





Comhráite Gairmiúla a Stiúradh Navigating Professional Conversations



Mindset

- Be ready to listen
- Know the ultimate goal
- Know the value you can add to the conversation

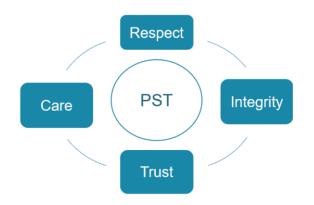


Clarity

- Engage in the discussion
- Share your thoughts
- Listen and learn

Connection

- Validate the other person
- Inquire to understand
- Reflect what you hear



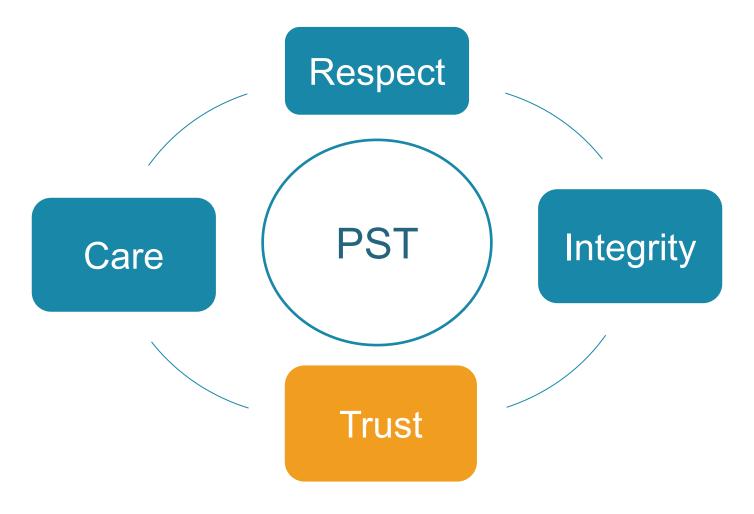
Solutions

- Explore options
- Test potential solutions
- Agree next steps

(Davey 2019)

Comhráite Gairmiúla a Stiúradh Navigating Professional Conversations







Comhráite Gairmiúla a Stiúradh Navigating Professional Conversations



Trust

Disposition

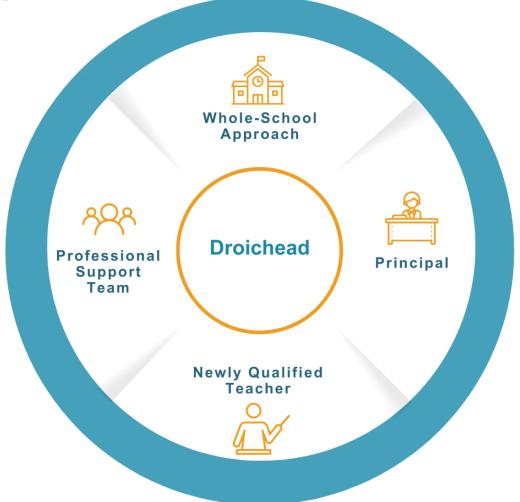
Time

Strengthsbased



Cur Chuige don Scoil Uile Whole-School Approach





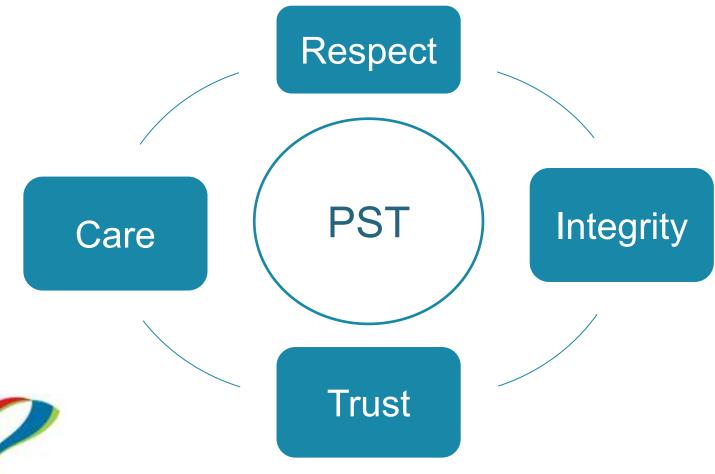
Ceithre Luach Eiticiúla na Comhairle Múinteoireachta The Teaching Council's Four Ethical Values

An Chomhairle

Mhúinteoireachta

The Teaching Council





(Teaching Council 2016)

Eolas ar Am Scaoilte Release Time



- Limited discretionary time —
 contact
 primarydroicheadsupport@oide.ie
- External PST Member release time — refer to FAQs
- Release days claimed through OLCS: 'Teacher Induction'
- Sample timetables on our website

Number of NQTs	In-school release time available to
undertaking Droichead	schools per academic year (Days)
0	0
1	4
2-4	5
5-6	6
7+	7

An Próiseas a Thabhairt chun Críche Concluding the Process



Outcome A

The joint declaration on Form D is completed by the PST and the NQT.

Outcome B

The joint declaration is not completed.

Additional time may be required.



Cás-Staidéar Case Study



Fiona has three weeks left in the school and is anxious to complete the Droichead process during this time. Several meetings with the PST have been rescheduled or cancelled during the year for a variety of reasons.

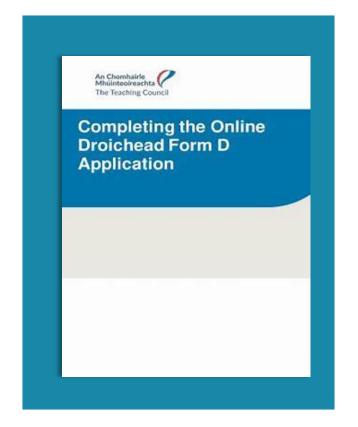
The members of the PST are satisfied that Fiona has engaged in the process, however they feel she has not sufficiently progressed. Therefore, they are not happy to sign the joint declaration. Fiona disagrees as she feels she has completed all required elements of the process.





An Fhoirm D a Chomhlánú ar Líne Completing the Online Form D





Form Ds must be completed accurately

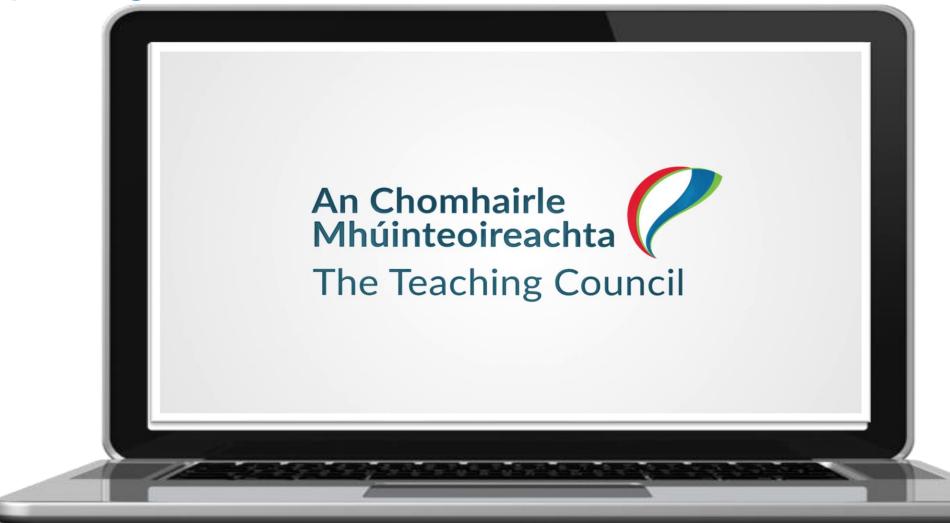
Falsification of information is taken very seriously by the Teaching Council

The Teaching Council conducts a thorough review of all Form Ds received

PST members receive an email from the Teaching Council once the Droichead condition has been removed from an NQT's registration

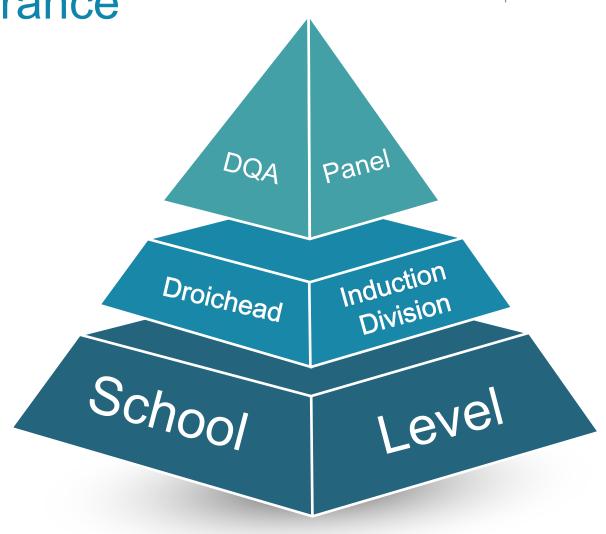
An Fhoirm D a Chomhlánú ar Líne Completing the Online Form D





Comhsheasmhacht agus Dearbhú Cáilíochta Consistency and Quality Assurance Oic

'A number of mechanisms are in place to assure the quality and consistency of the Droichead process nationally'



(Teaching Council 2017, p. 7)

Próiseas Droichead a Thaifeadadh Recording the Droichead Process



- Confirmation Email
- Droichead Outline Plan
- Droichead Standards Induction Plan
- Templates for Observations and Action Planning
- ☐ Record of Release Time
- Minutes of Meetings
- Review and Reflection
- Taisce
- □ Form D



Dualgais agus Freagrachtaí Obligations and Responsibilities

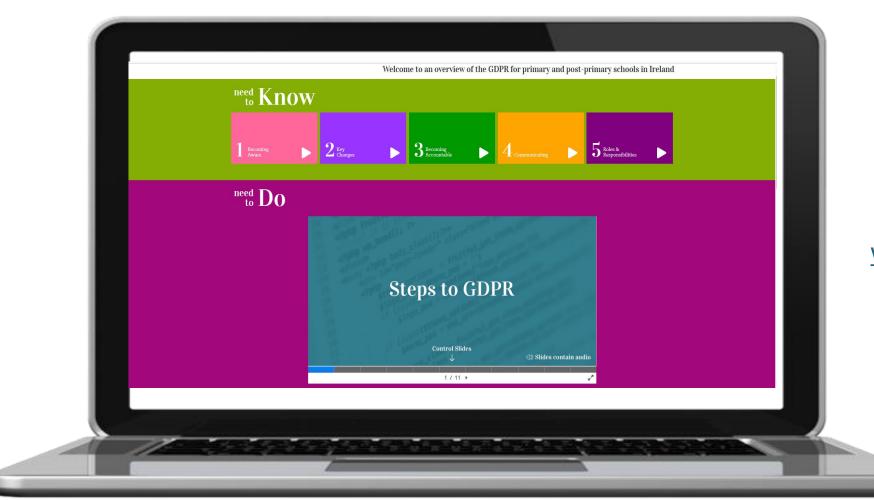


- Ethical considerations
- Privacy of others
- Confidentiality of information
- School's data protection policy
- Storage? Electronic format?



Cosaint Sonraí Data Protection





GDPR 2018 www.gdpr4schools.ie

Athbhreithniú ar Sheisiún a Cúig Session Five Review





Recognised the importance of a whole-school approach



Deepened the PST members understanding of their roles and responsibilities



Focused on concluding the process



Seisiún a Sé:

Ag Forbairt sa Ról mar Bhall den FTG

Session Six:

Developing in the Role

of PST Member





Forléargas ar Sheisiún a Sé Session Six Overview





Applying the Droichead policy to practice



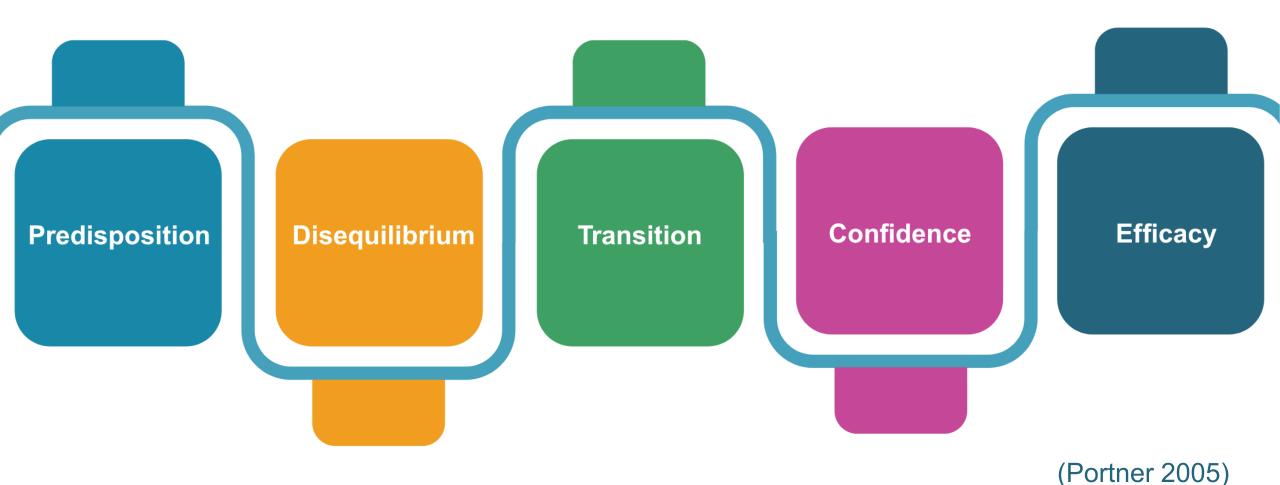
Identifying the stages of mentor development



Exploring additional supports for PSTs and NQTs

Céimeanna Forbartha an Mheantóra Stages of Mentor Development





Teoiric a Chur i gCleachtas Putting Theory into Practice



Scenario 1 The principal informs the PST that an additional NQT will be joining the staff in January. Currently, there are 2 PST members supporting 5 NQTs.

Scenario 2 A fellow staff member asks: "After the NQT observed my class, they had questions about differentiation but is that your role to support them?"

Scenario 3 An NQT says: "I missed Cluster Meeting 1 in term one. What are my options?"

Scenario 4 The Deputy Principal doesn't have a substitute teacher to cover a PST member's class for their scheduled NQT observation this afternoon.



Scenario 5 A PST member has noted that after two observations the NQT is not taking on board the advice and support given.

Scenario 6 An NQT approaches a PST member to say that they overheard another PST member discussing their classroom practice with other staff members.

Scenario 7 A PST Member receives a question from an NQT: "What's the best way to approach my first parent teacher meeting? I want to make it meaningful, but I'm not sure where to start."

Scenario 8 NQT: I think I'll use our school curriculum in-service day as my one other professional learning activity for Strand B?



Small Group Discussion



Whole Group Discussion

Do Thionchar Gairmiúil a Leathnú Broadening Your Professional Impact





Domain 4: Developing leadership capacity

Standards	Statements of effective practice	Statements of highly effective practice
Empower staff to take on and carry out leadership roles	The principal and deputy principal provide a mentoring programme to support teachers in new roles	The principal and deputy principal provide and manage an effective mentoring programme both to support teachers in new roles and to develop the leadership capacity of mentors

Ár gcuid Imeachtaí agus Tacaíocht Bhreise Our Events and Further Support





Droichead Refresher Events

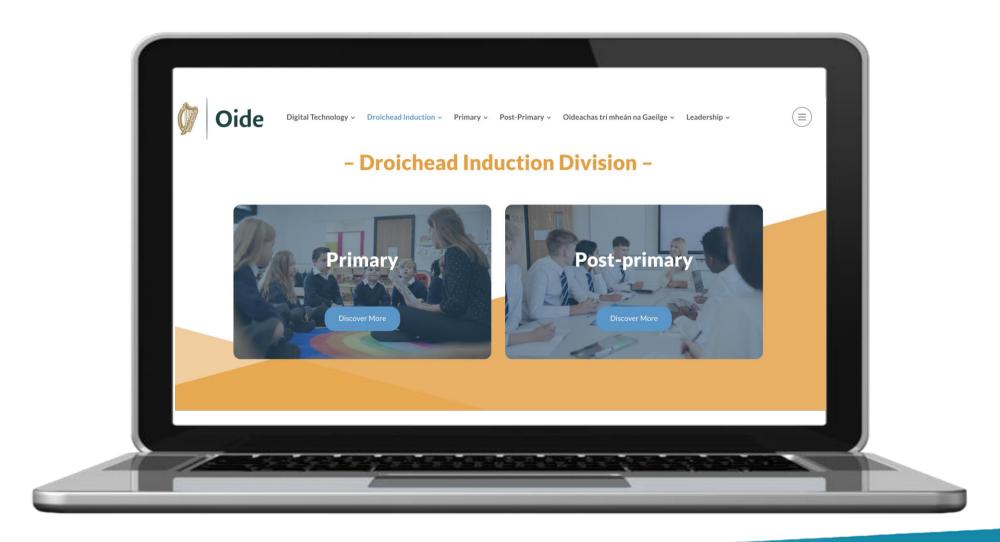
Droichead Information Session for Principals

Advanced Mentoring in the Droichead Context



Acmhainní ar an Suíomh Gréasáin Website Resources









Pleanáil Gníomhaíochta agus na Chéad Chéimeanna Eile Action Planning and Next Steps



Getting Started

- Schedule a PST Meeting
- Discuss PST Roles and Responsibilities
- Establish recordkeeping protocols
- Download the Droichead Outline Plan
- Liaise with school management

Up & Running

- Schedule a PST Meeting
- Review PST Roles and Responsibilities
- Review recordkeeping protocols
- Review Droichead
 Outline Plan(s) with
 NQT(s)
- Liaise with school management

Moving Forward

- Using the booking system to attend further Droichead Professional Learning Events (e.g. Droichead Refresher)
- Explore the
 Droichead Induction
 section of the Oide
 website for supports
 and resources

Athbhreithniú ar Sheisiún a Sé Session Six Review





Applied the Droichead policy to practice



Identified the stages of mentor development



Explored additional supports for PSTs and NQTs

Machnamh Reflection



Where am I now?

What wisdom will help guide me?



What am I excited about?

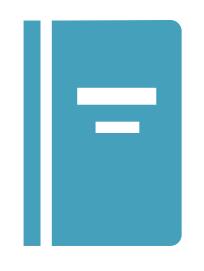
What will support me?





Conclusion





Droichead Process



The Role of the PST



Empowering NQTs





Tacaíocht Bhreise Additional Support





- ✓ The Droichead Induction Division: https://oide.ie/droichead/home/
- ✓ Contact the Primary Droichead Induction Team: primarydroicheadsupport@oide.ie



- ✓ Register for Droichead: www.teachingcouncil.ie/registration
- ✓ Contact the Teaching Council: conditions@teachingcouncil.ie



✓ Your local Education Support Centre: www.esci.ie



Tacú leis an bhFoghlaim Ghairmiúil i measc Ceannairí Scoile agus Múinteoirí

Supporting the Professional Learning of School Leaders and Teachers



Ár mBuíochas

To ask for support is a sign of strength

